

**TRU BUDGET COMMITTEE OF SENATE (BCOS)  
REPORT BASED ON THE OCTOBER 11, 2016 MEETING OF BCOS**

1. BCOS heard responses to TRUSU's Budget Consultation Report from M. Bluhm, AVP Strategic Enrolment and University Registrar on Financial Aid & Awards, and from G. Read, Director, Ancillary Services, on Food Services and Bookstore. More responses will be heard at the next BCOS meeting.
2. M. Milovick, VP Administration and Finance, presented Budget Context 2017/18. Discussion was carried forward to next BCOS meeting to allow members time to review the information and pose further questions.

**Next BCOS meeting is November 8, 2016**



# BUDGET 17/18

## Context for the FY17/18 Budget

Budget Committee of Senate, October 11, 2016

By: Dr. Christine Bovis-Crossen, Provost & VP Academic  
Matt Milovick, VP – Administration & Finance  
Paul Manhas, AVP – Finance  
Dorys Crespín-Mueller, Director - IPE

# Context for the FY2017/18 Budget:

## PRESENTATION OUTLINE

- The Starting Point
- Demographic Trends
- Enrolment Trends
- Grant, Tuition & Fees Comparators
- CAUBO Comparators
- FY17/18 Budget Assumptions
- Question Period
- Appendices



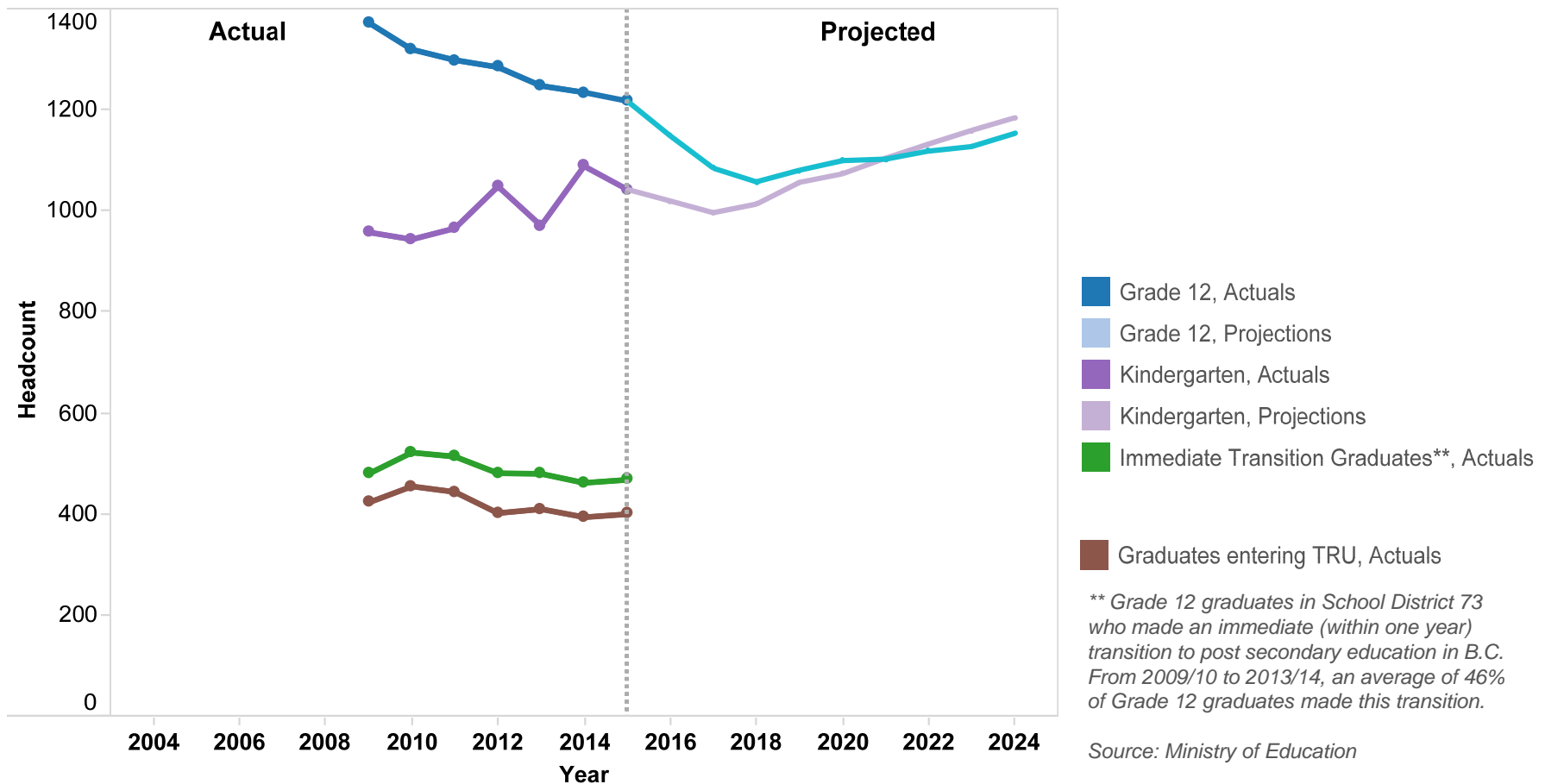
# The Starting Point

- No operating budget cuts planned for FY17/18 at this time
- AVED has no tolerance for deficit budgets
- AVED prescribes increases for domestic tuition and fees; TRU does so for international tuition and fees
- TRU has accumulated surpluses it cannot use for annual operating expenses
- Continued inflationary pressures on operating budgets
- Demography in primary catchment area continues to decline
- International enrolment is at an all-time high (but is always uncertain)
- On-campus domestic enrolment continues to trend downward albeit at a lesser pace than previous years
- Open Learning continues to grow
- TRU's situation is not unique



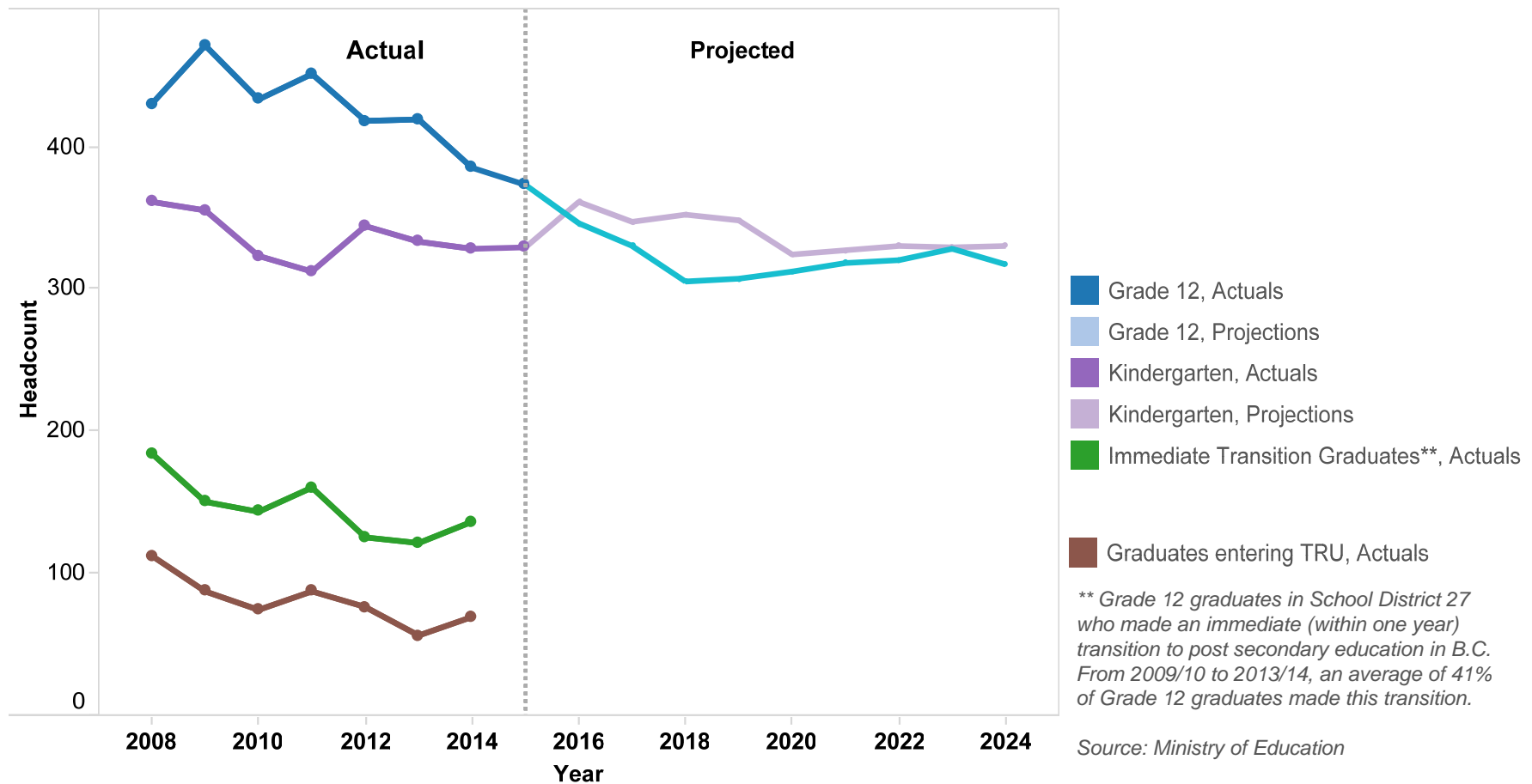
# Budget 17/18: Demographic Trends

# Kindergarten and Grade 12 Enrolment Projections – SD73 (Kamloops)



\*\* Grade 12 graduates in School District 73 who made an immediate (within one year) transition to post secondary education in B.C. From 2009/10 to 2013/14, an average of 46% of Grade 12 graduates made this transition.

# Kindergarten and Grade 12 Enrolment Projections – SD27 (Williams Lake)

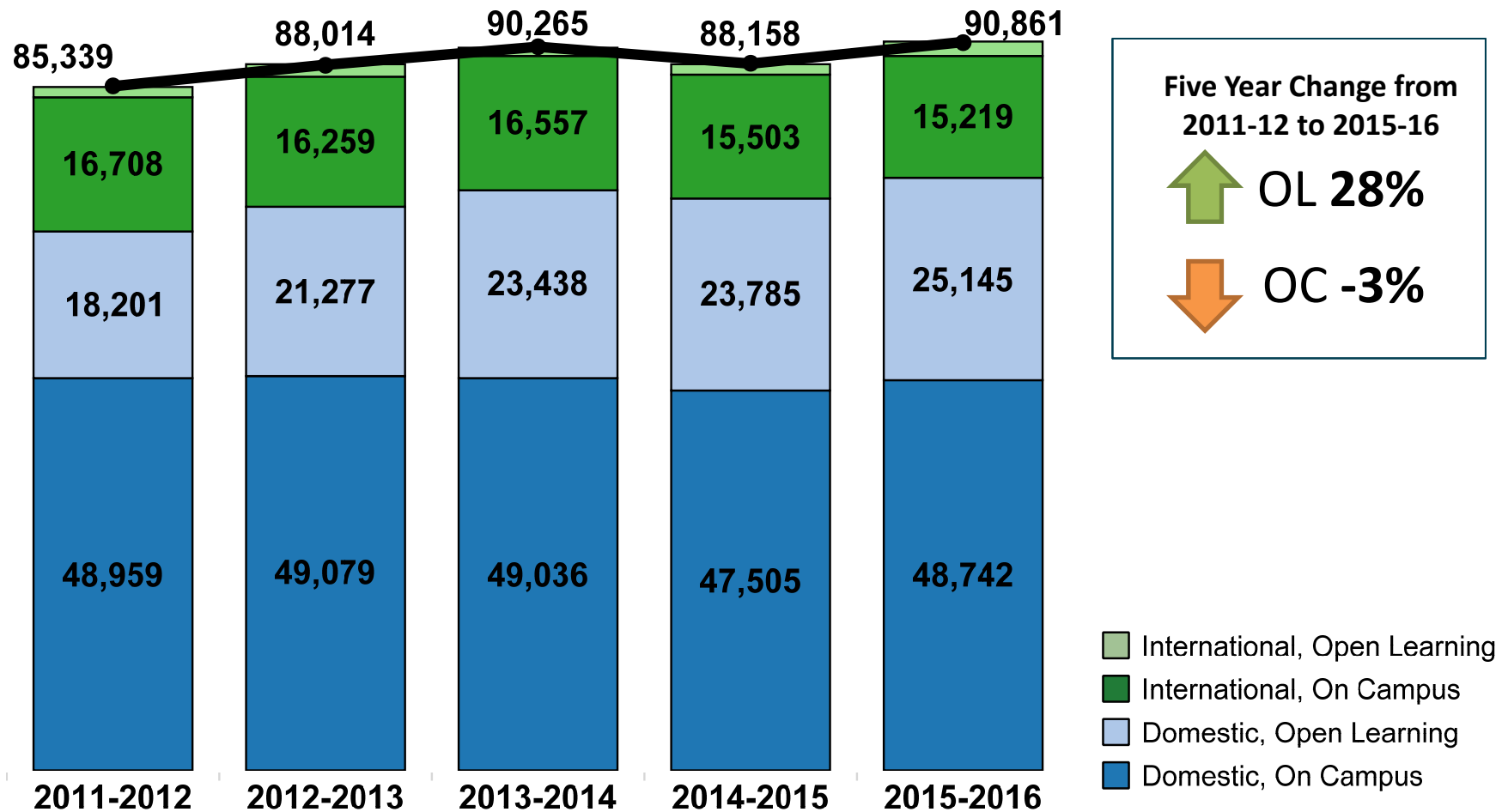




# Budget 17/18: Enrolment Trends

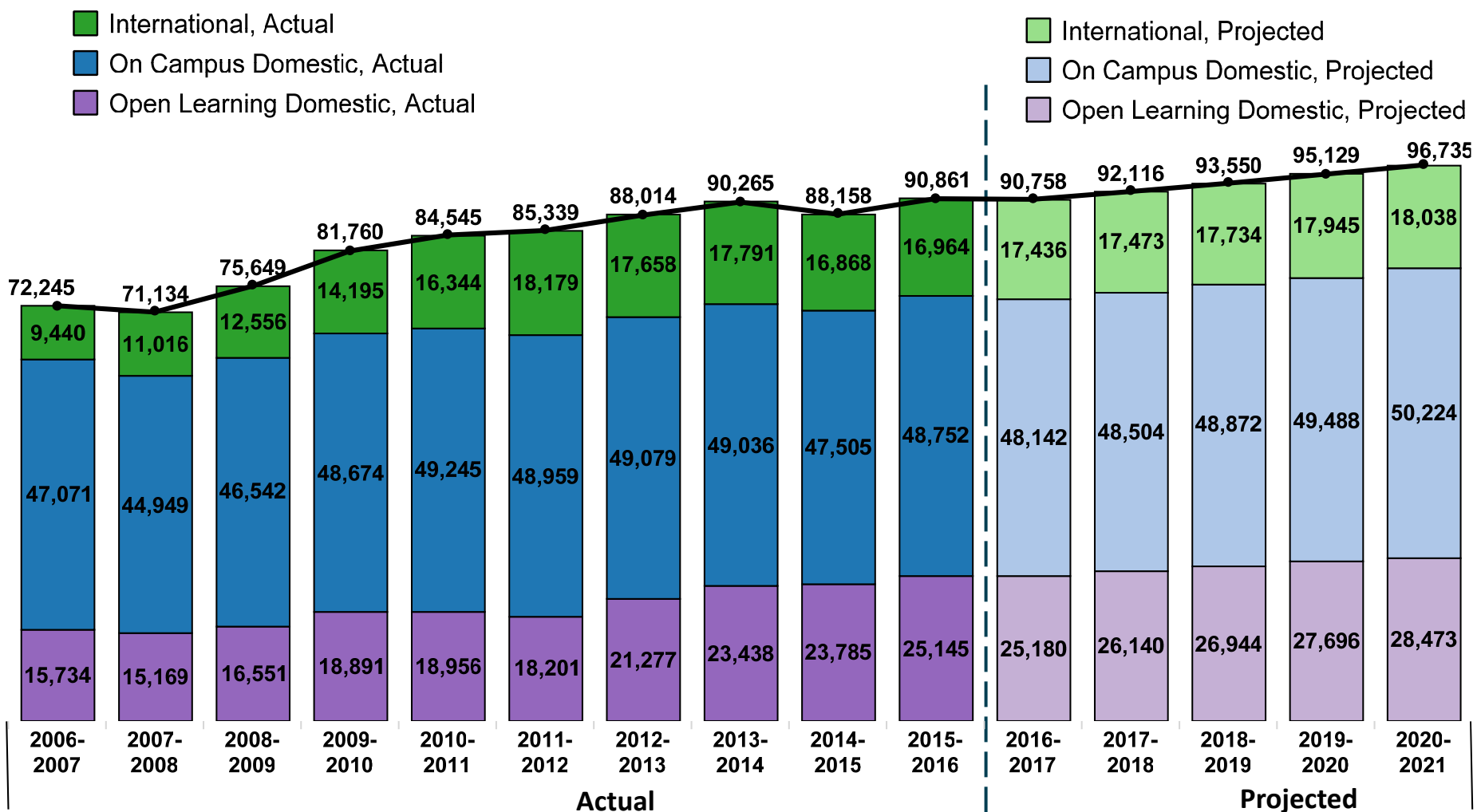


# Institutional Fiscal Year Course Enrolments



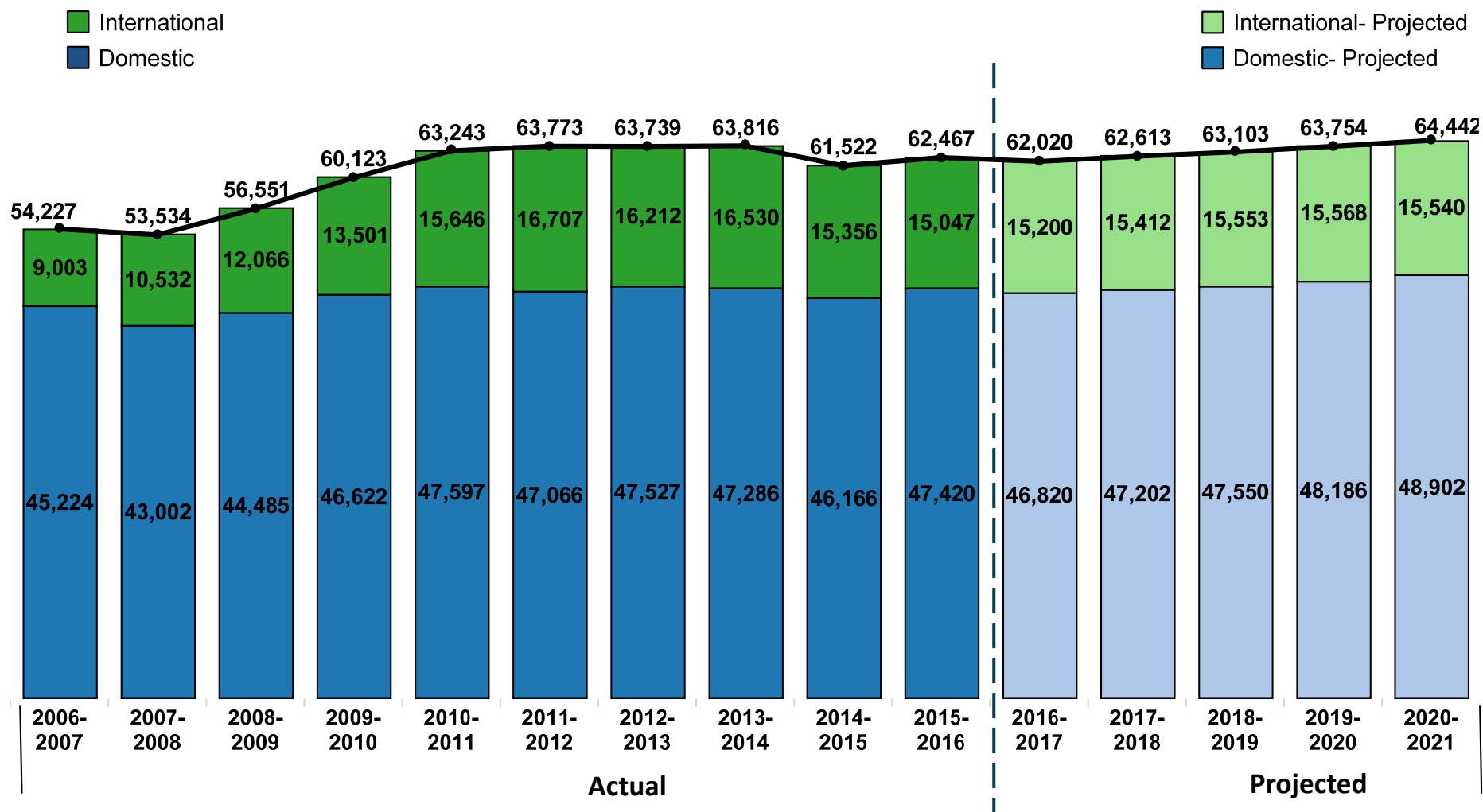
*Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports*

# Institutional Fiscal Year Course Enrolments and 5 Year Projections



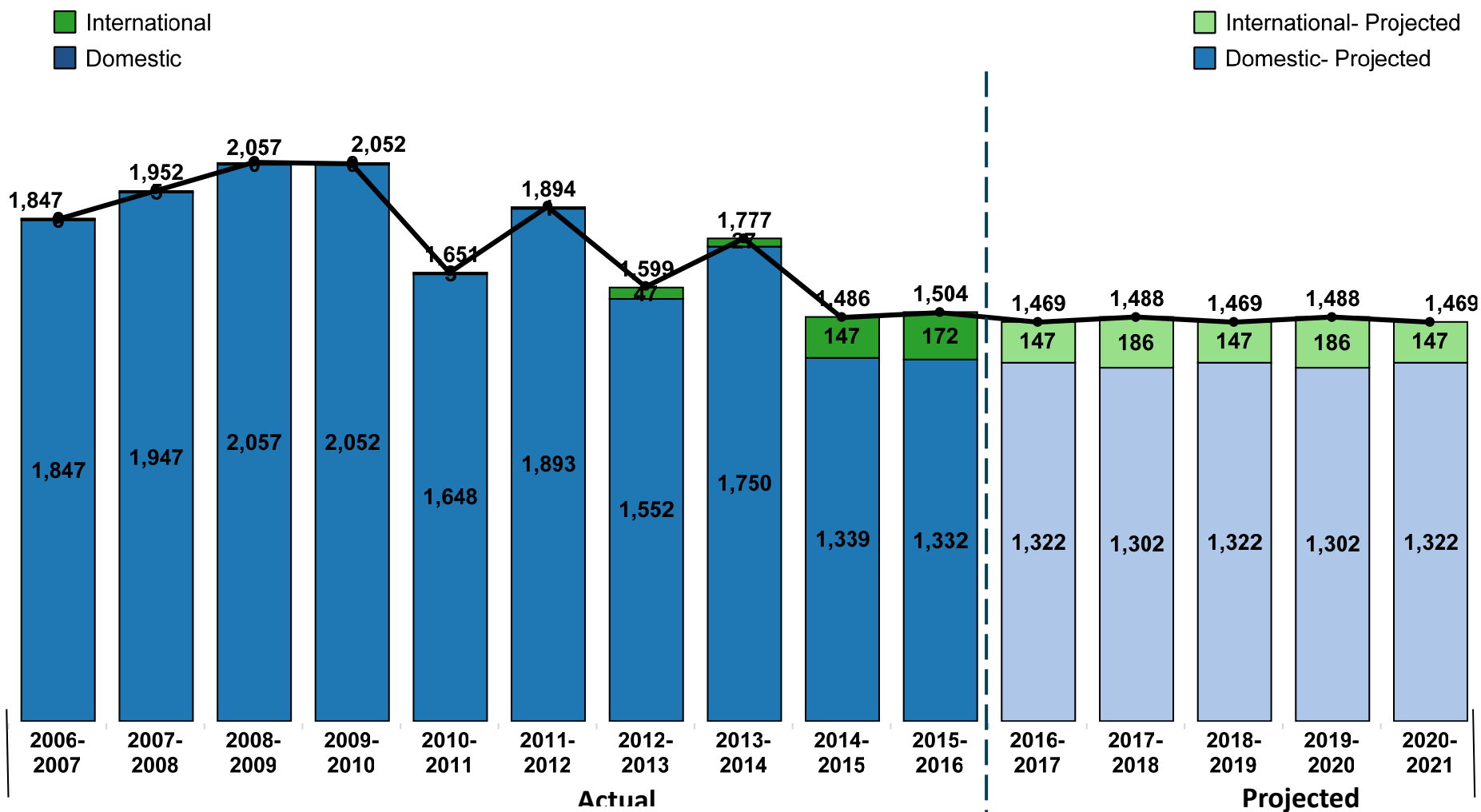
Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

# Kamloops On-Campus Fiscal Year Course Enrolments and 5 Year Projections



Note: Regional Centres, Continuing Education and offshore activity is not included.  
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

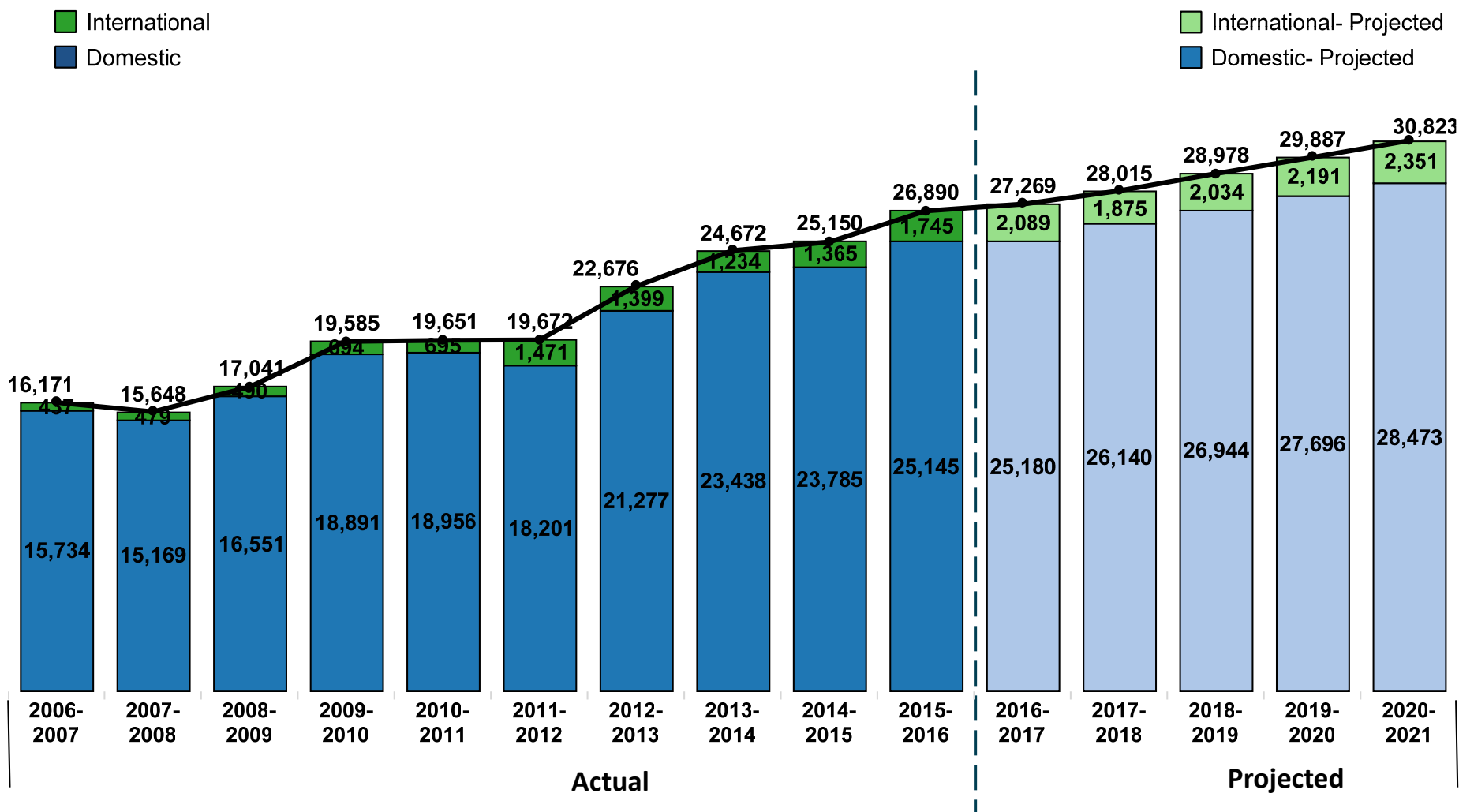
# Williams Lake On-Campus Fiscal Year Course Enrolments and 5 Year Projections



Note: Regional Centres, Continuing Education and offshore activity is not included.

Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

# Open Learning Fiscal Year Course Enrolments and 5 Year Projections



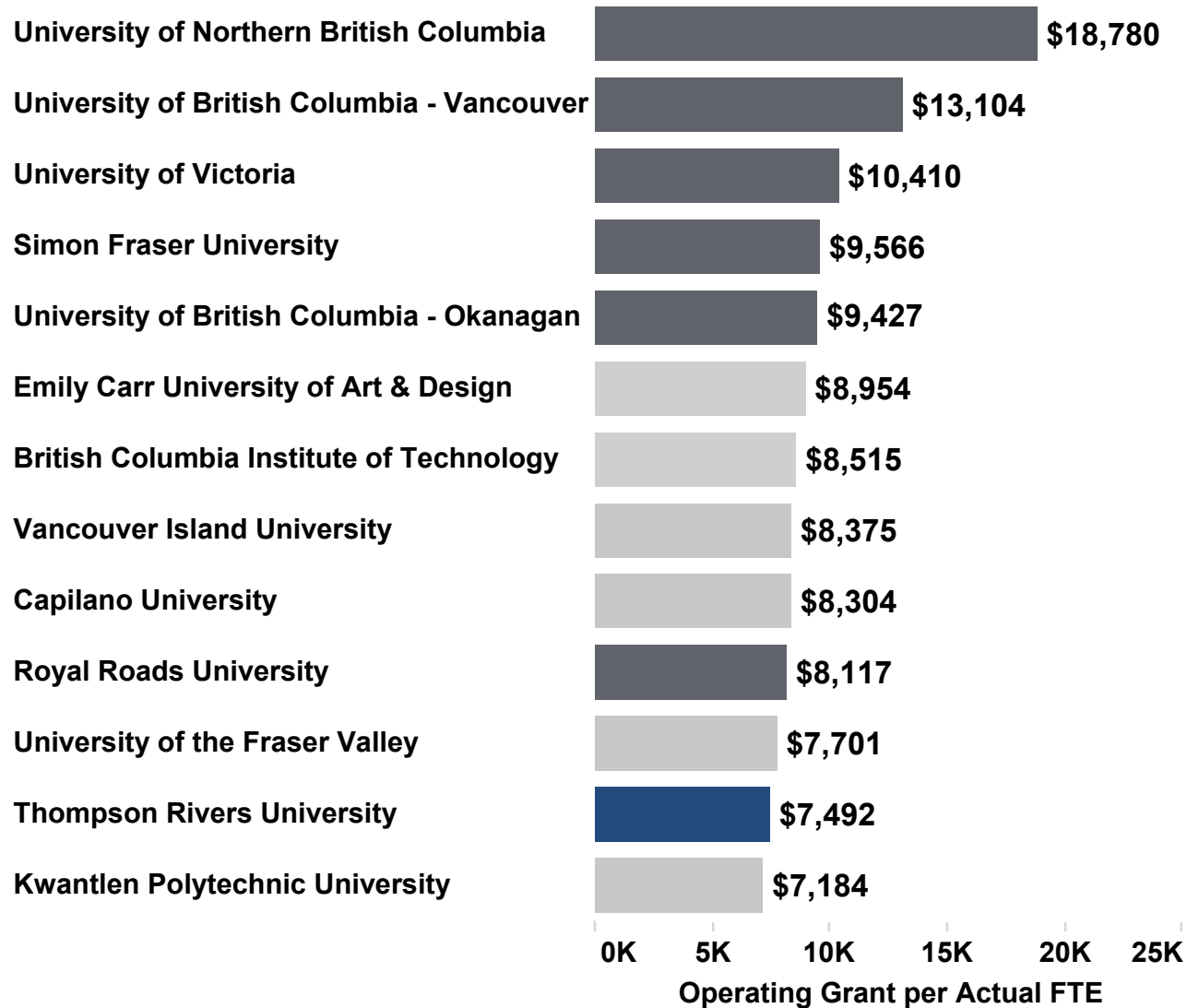
Note: Regional Centres, Continuing Education and offshore activity is not included.  
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections



**Budget 17/18:**

# Grant, Tuition & Fees Comparators

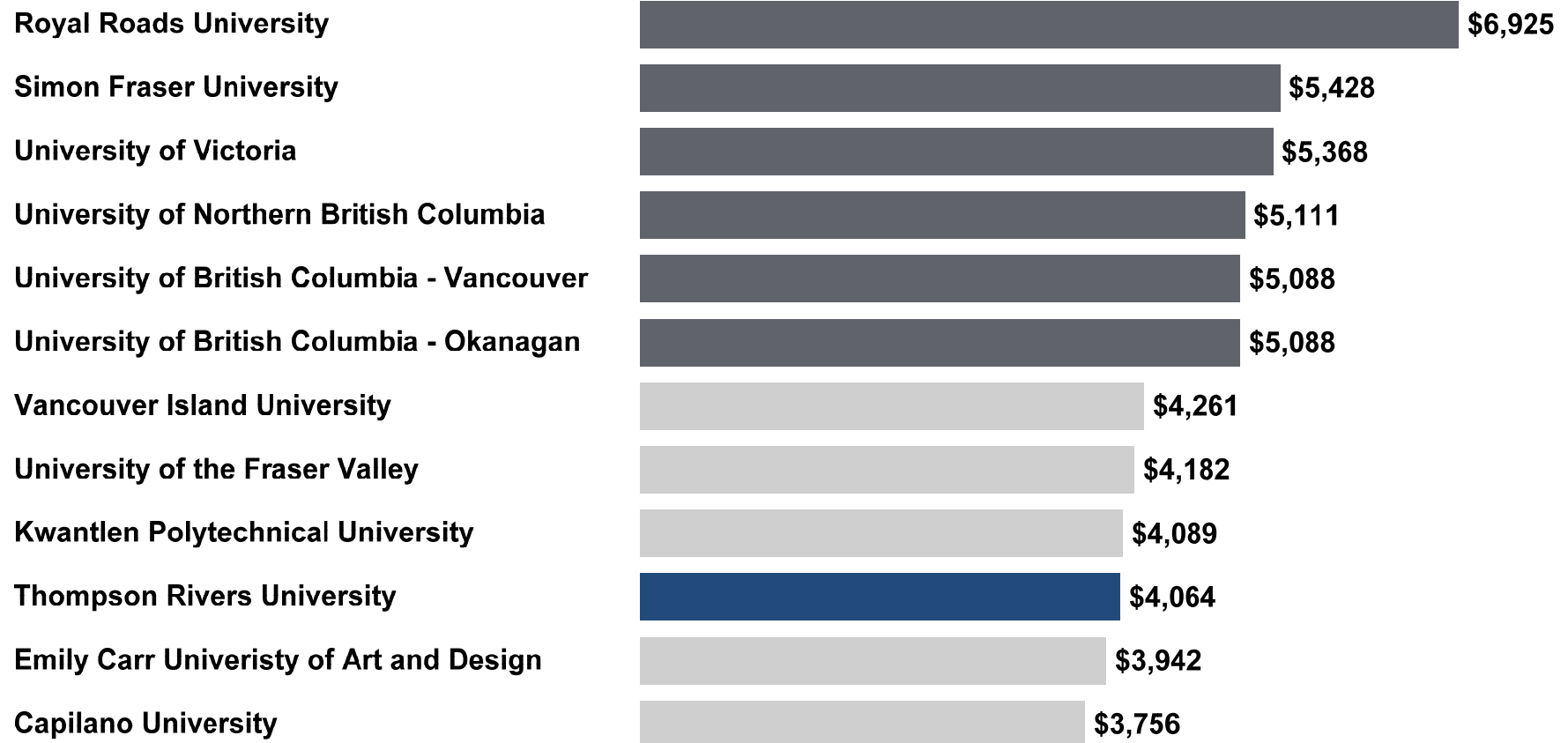
# Operating Grant per Actual FTE\* (2015/16)



Source: BC Data Catalogue: Operating Grants at BC Public Post-secondary Institutions;  
 FTE Enrolments at BC Public Post-secondary Institutions \*Data includes FTE funded by the Ministry of Advanced Education only

# Tuition Comparison for BC Institutions

(Domestic, Bachelor of Arts, Full Time, Fall & Winter 2016/17)



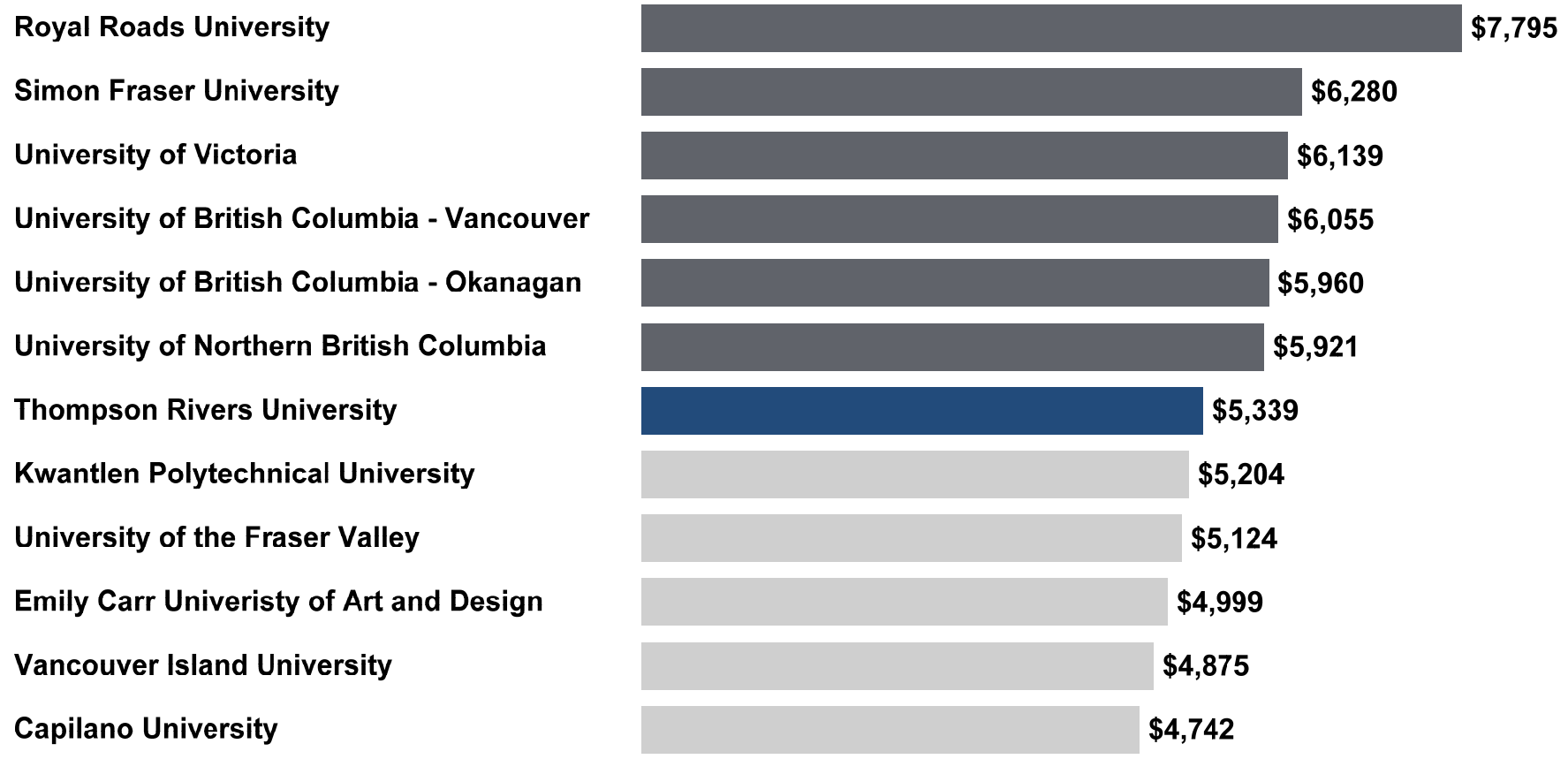
Source: AVED 2016-17 Tuition Amounts

- Thompson Rivers University
- BC Teaching Universities
- BC Research Universities



# Tuition & Fees Comparison for BC Institutions

(Domestic, Bachelor of Arts, Full Time, Fall & Winter 2015/16)

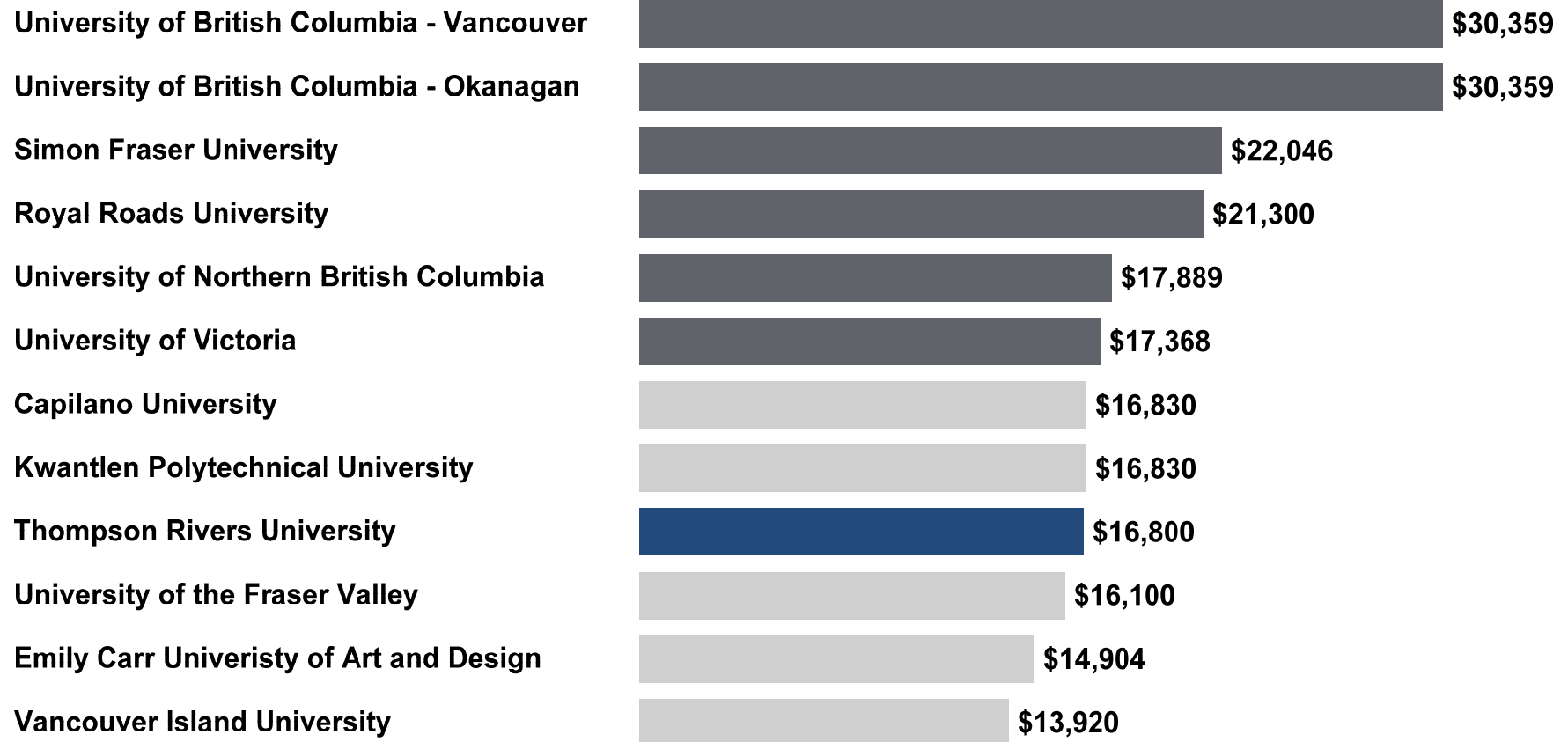


■ Thompson Rivers University  
■ BC Teaching Universities  
■ BC Research Universities

Source: AVED 2016-17 Tuition Amounts & institution websites

# Tuition Comparison for BC Institutions

(International, Full Time, Fall and Winter, 2015/16)

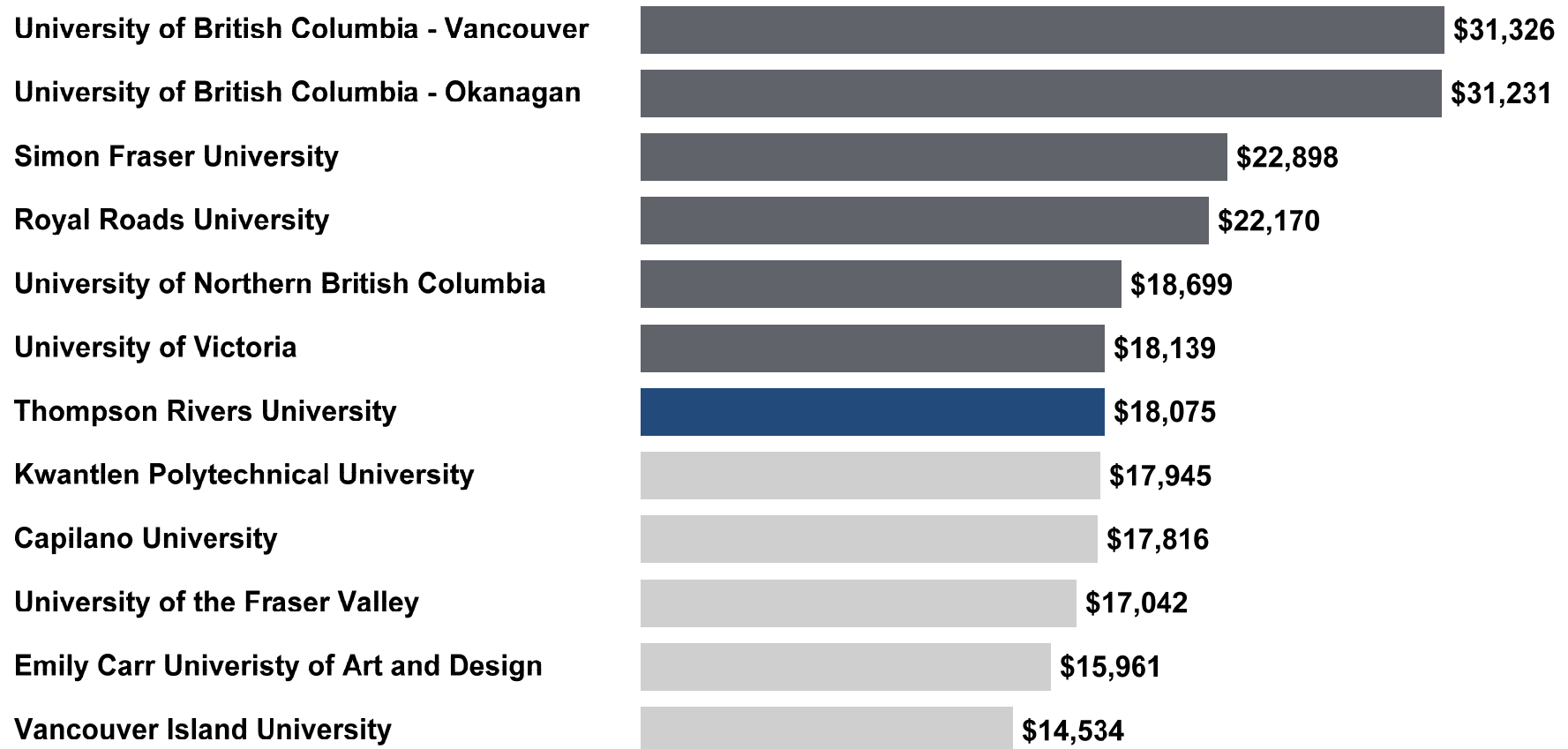


*Note: Includes tuition only.  
Source: TRU World.*

- Thompson Rivers University
- BC Teaching Universities
- BC Research Universities

# Tuition & Fees Comparison for BC Institutions

(International, Full Time, Fall and Winter, 2015/16)



*Note: Includes tuition, institutional fees, and student union fees.  
Source: TRU World & institution websites*

- Thompson Rivers University
- BC Teaching Universities
- BC Research Universities



# Budget 17/18: CAUBO\* Comparators

*\* CAUBO – Canadian Association of University Business Officers*



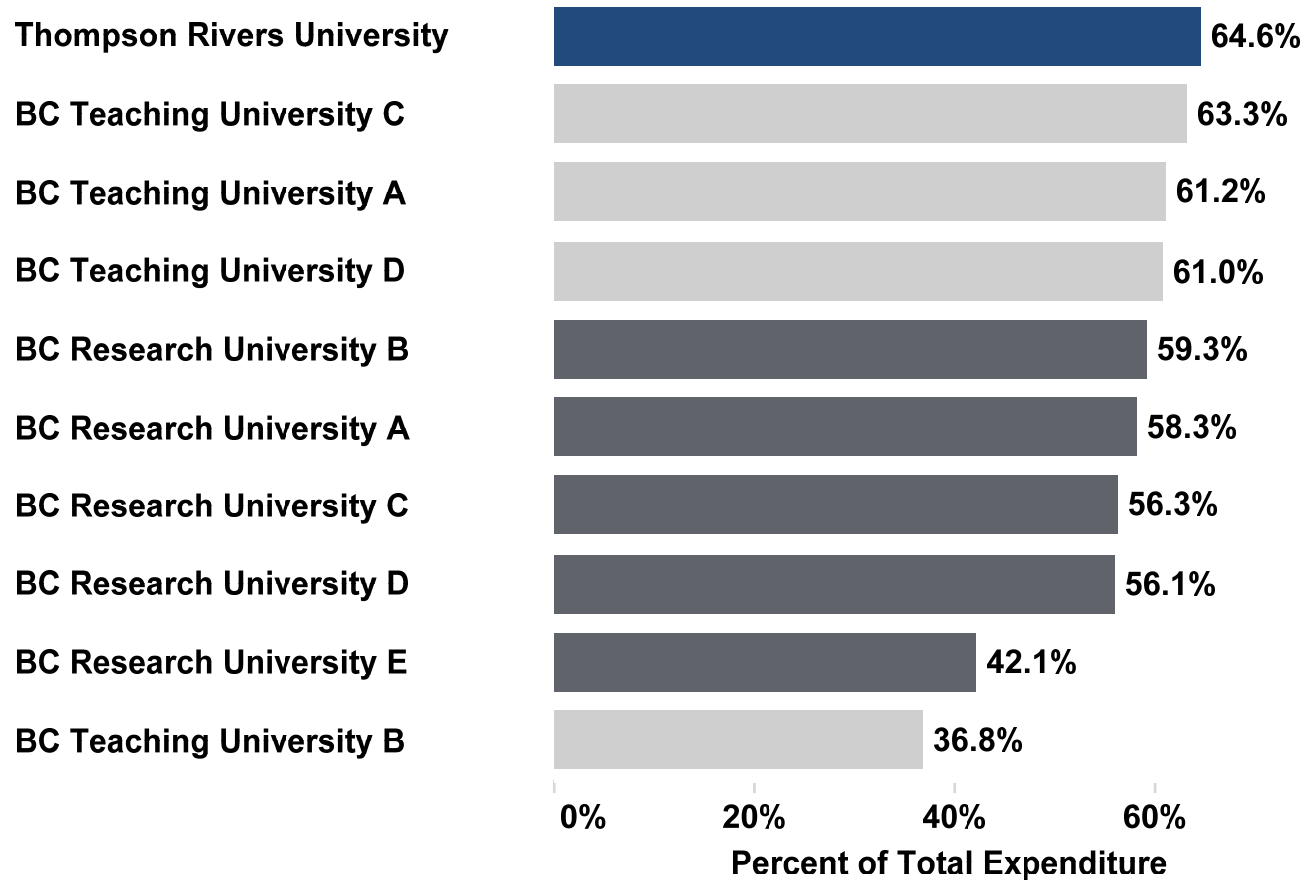
# CAUBO Comparator Notes

- Updated annually and posted to BCOS Sharepoint site for reference purposes (CAUBO methodology is also posted to the site)
- Categories include compensation and non-compensation costs
- Sharepoint site includes comparisons for on-campus, open-learning and the two combined relative to other BC institutions
- For public presentation, comparator Universities are not identified by name

To view all of the CAUBO comparators, please visit the BCOS Sharepoint site.

# Distribution of Expenditures – FY2014/15

Academic Category – On Campus



■ Thompson Rivers University  
■ BC Teaching Universities  
■ BC Research Universities

*Note. TRU On Campus expenditures  
Source: CAUBO Comparison prepared by TRU Finance*

# Distribution of Expenditures – FY2014/15

Inclusions in Academic Category: Compensation and Non-Compensation

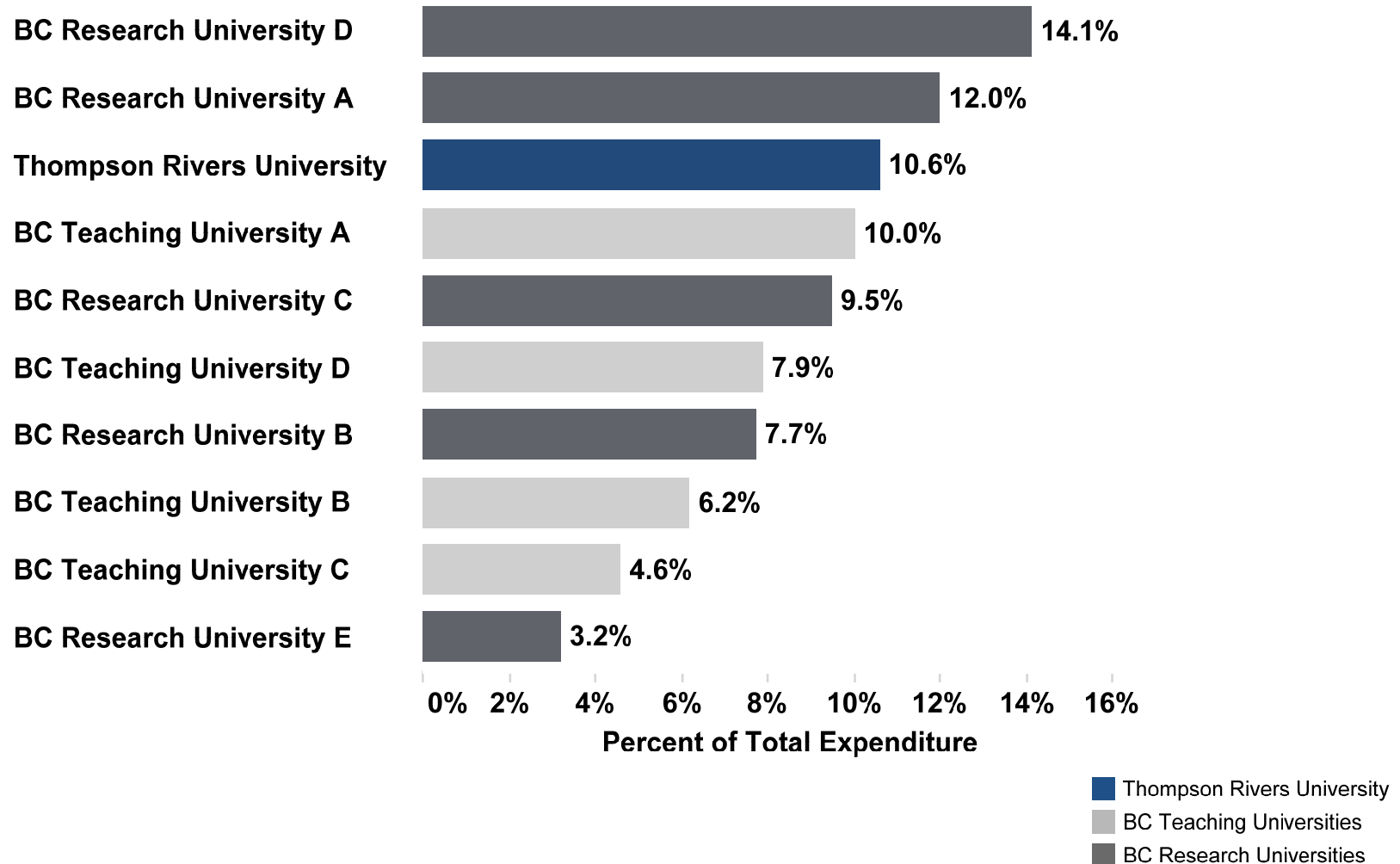


**Instruction and non-sponsored research includes** – all academic units, internal research and graduate studies, most faculties pd funds, and special purpose funds that meet the definition of “instruction and non-sponsored research” (*“the instruction and non-sponsored research function in the General Operating fund includes all direct costs of faculties, academic departments including salaries of academic deans and their offices, graduate school, summer school, credit extension, and other academic functions and expenditures attributable to this function”).*

**Non-credit instruction includes** – University Preparation and English as a Second Language departments, plus some non-credit coursed taught in other units, and related expenditures.

# Distribution of Expenditures – FY2014/15

Student Services Category – On Campus



Note. TRU On Campus expenditures

Source: CAUBO Comparison prepared by TRU Finance



# Distribution of Expenditures – FY2014/15

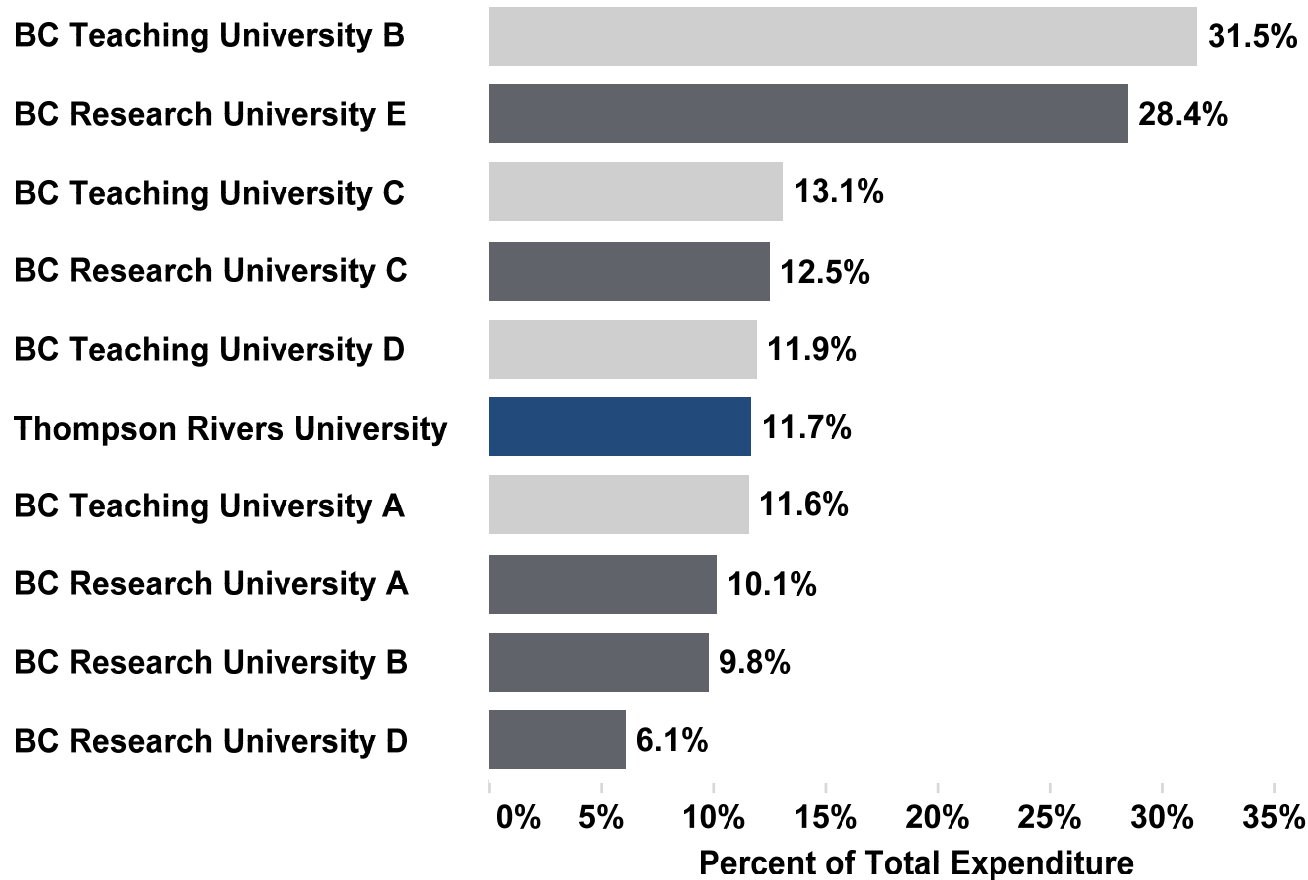
Inclusions in Student Services Category: Compensation and Non-Compensation



**Inclusions:** All scholarships (from operating budget), Athletics and Recreation, Strategic Enrollment and University Registrar, Portfolio of the Dean of Students (Career Services, Writing Support Centre, Counseling, Disabilities Services, etc), TRU World, Study Abroad

# Distribution of Expenditures – FY2014/15

Administration & General Category – On Campus



■ Thompson Rivers University  
■ BC Teaching Universities  
■ BC Research Universities

*Note. TRU On Campus expenditures*  
*Source: CAUBO Comparison prepared by TRU Finance*

# Distribution of Expenditures – FY2014/15

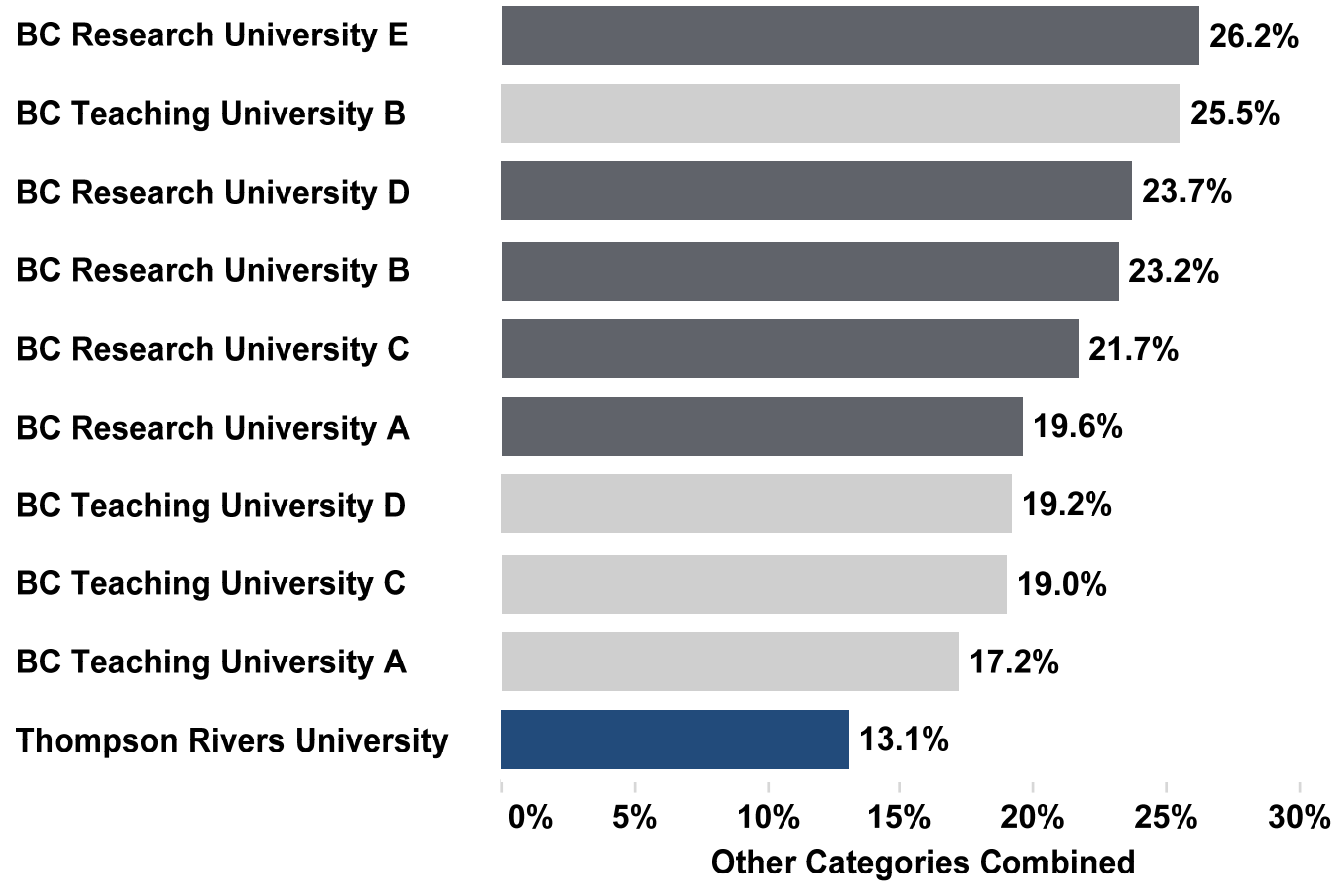
Inclusions in Admin & General Category: Compensation and Non-Compensation



**Includes:** President's Office, Legal Counsel & University Secretariat, Academic Support areas of VP Academic, TRU World, AVP Research and Graduate Studies, all administrative units under VP Admin and Finance (Finance, HR, Sustainability, Internal Audit, IPA, Risk Management) exclusive of Facilities Services, Athletics and Information Technology Services.

# Distribution of Expenditures – FY2014/15

Other Categories Combined (Physical Plant, Library, IT, External Relations)  
– On Campus



*Note. TRU On Campus expenditures  
Source: CAUBO Comparison prepared by TRU Finance*

■ Thompson Rivers University  
■ BC Teaching Universities  
■ BC Research Universities

# Distribution of Expenditures – FY2014/15

Inclusions in Other Combined Category: Compensation and Non-Compensation



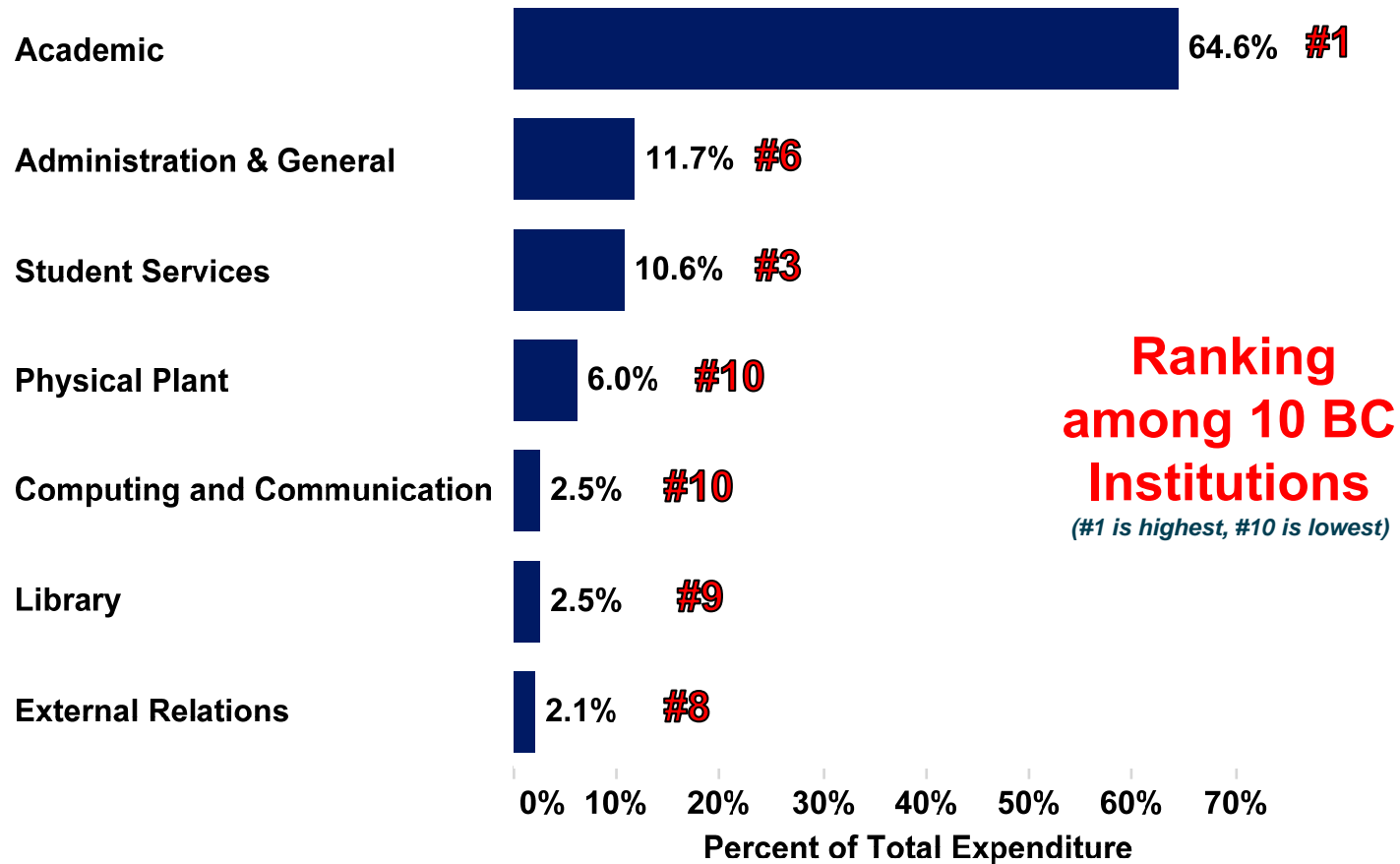
**Library** – University Libraries and faculties and department’s costs of books and periodicals.

**Computing and communications** – mainly centralized computing and communication facilities under AVP IT Services. In addition, the cost of telephone, mailing, etc. from other divisions.

**Physical plant** – Facility services in Kamloops and Williams Lake, International Building, and other areas where property rental, insurance, and maintenance can be identified.

**External relations** – VP Advancement, Marketing and Communications

# Distribution of Expenditures – On Campus



Note. TRU On Campus expenditures  
 Source: CAUBO Comparison prepared by TRU Finance



# Budget 17/18: Budget Assumptions

# Revenue Assumptions v1 FY2017/18 (in thousands)



	Change for 17/18	Likelihood of Occurrence
<b>Operating Grants</b>		
Funding for Unionized Settlements	\$814	High
<i>Total Projected Change to Operating Grants</i>	<i>\$814</i>	
<b>Domestic Tuition &amp; Fees</b>		
Current Year (16/17) Impact of Enrolments	\$-200	Medium/High
Domestic On-Campus Enrolments will increase 0.8%	\$274	High
Open Learning Enrolments will increase by 3.8%	\$269	Medium
Domestic Tuition and Fees will increase by 2% (as per AVED mandate)	\$969	High
Domestic Graduate Enrolments Remain Stable (pending review)	---	Medium
Continuing Studies Tuitions Remain Stable (pending review)	---	Low
<i>Total Projected Change to Domestic Tuition &amp; Fees</i>	<i>\$1,312</i>	
<b>International Tuition &amp; Fees</b>		
Current year impact of international enrolments	\$1,925	High
International Enrolments will increase by 1.7%	\$435	Medium
Enrolment Increase in Graduate Programs (pending review)	---	Medium
<i>Total Projected Change to International Tuition &amp; Fees</i>	<i>\$2,360</i>	
<b>Other Revenues</b>		
Ancillary Revenues	\$57	Medium/High
Specific Purpose Revenues	\$85	Medium
<i>Projected Change in Other Revenues</i>	<i>\$142</i>	
<b>Total Projected Changes to Revenues</b>	<b>\$4,628</b>	



# Expense Assumptions v1 FY2017/18 (in thousands)



	Change for 17/18	Likelihood of Occurrence
<b>Compensation</b>		
Increase in OLFM costs	\$84	Medium
TRUFA Progression Through Steps and Promotion	\$768	High
General Wage Increases – Union Settlements	\$814	High
Exempt Wage Increases (only 60% of exempt eligible)	\$334	High
Associated Benefit Increases	\$443	High
<i>Total Projected Change to Compensation</i>	<i>\$2,443</i>	
<b>Non-Compensation</b>		
Effect of Inflation on non-salary expenditures	\$1,121	Medium
<i>Total Projected Change to Non-Compensation</i>	<i>\$1,121</i>	
<b>Total Projected Change to Expenditures</b>	<b>\$3,564</b>	
<b>Total Excess (Deficiency) of Revenues over Expenditures</b>	<b>\$1,064</b>	



# Budget 17/18: Q&A



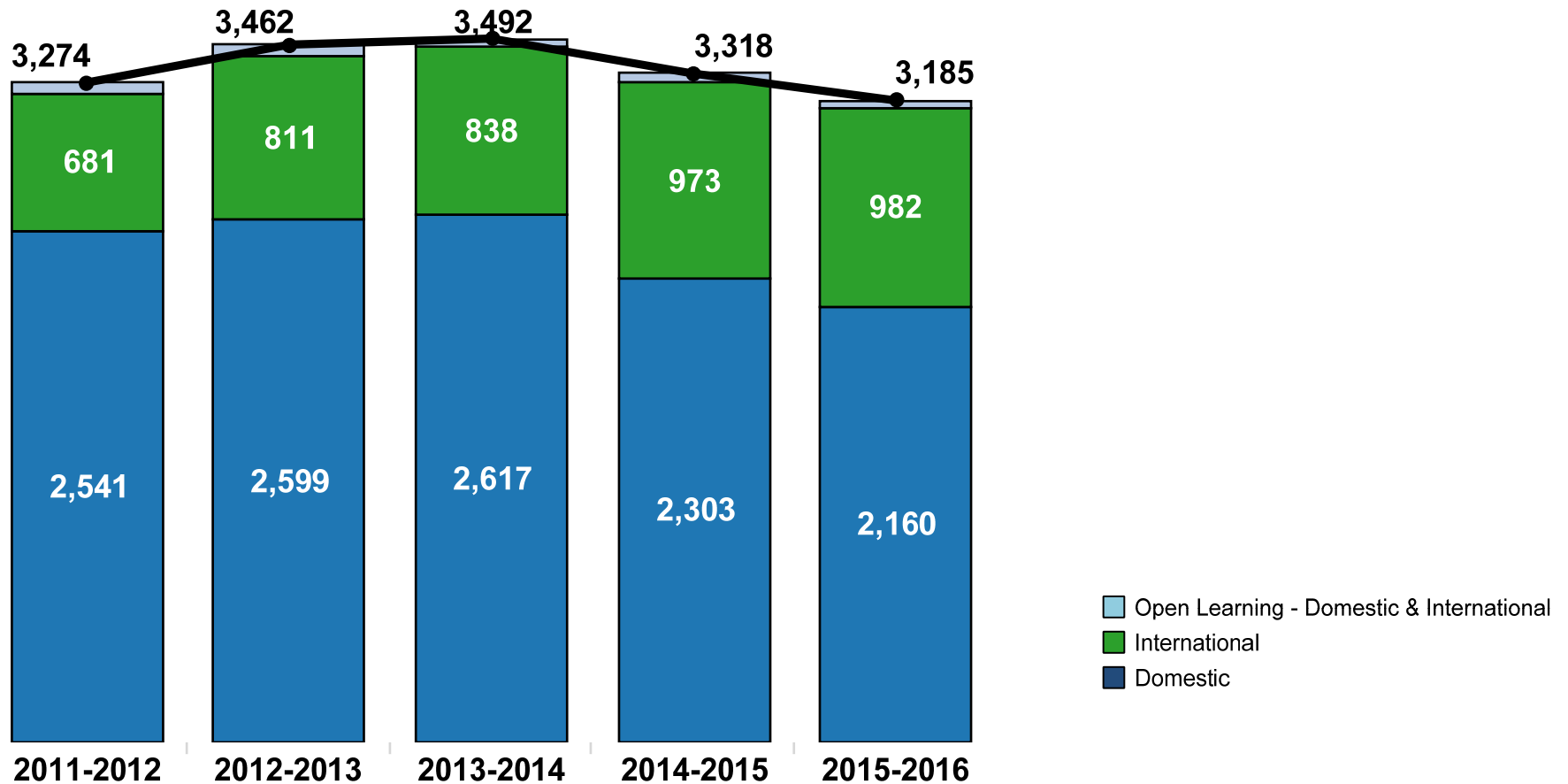
## Budget 17/18:

# Appendices

- Fiscal Year Enrolments (By Faculty/School)
- Fiscal Year Enrolment Projects (By Faculty/School)
- Average Class Size (By Faculty/School)

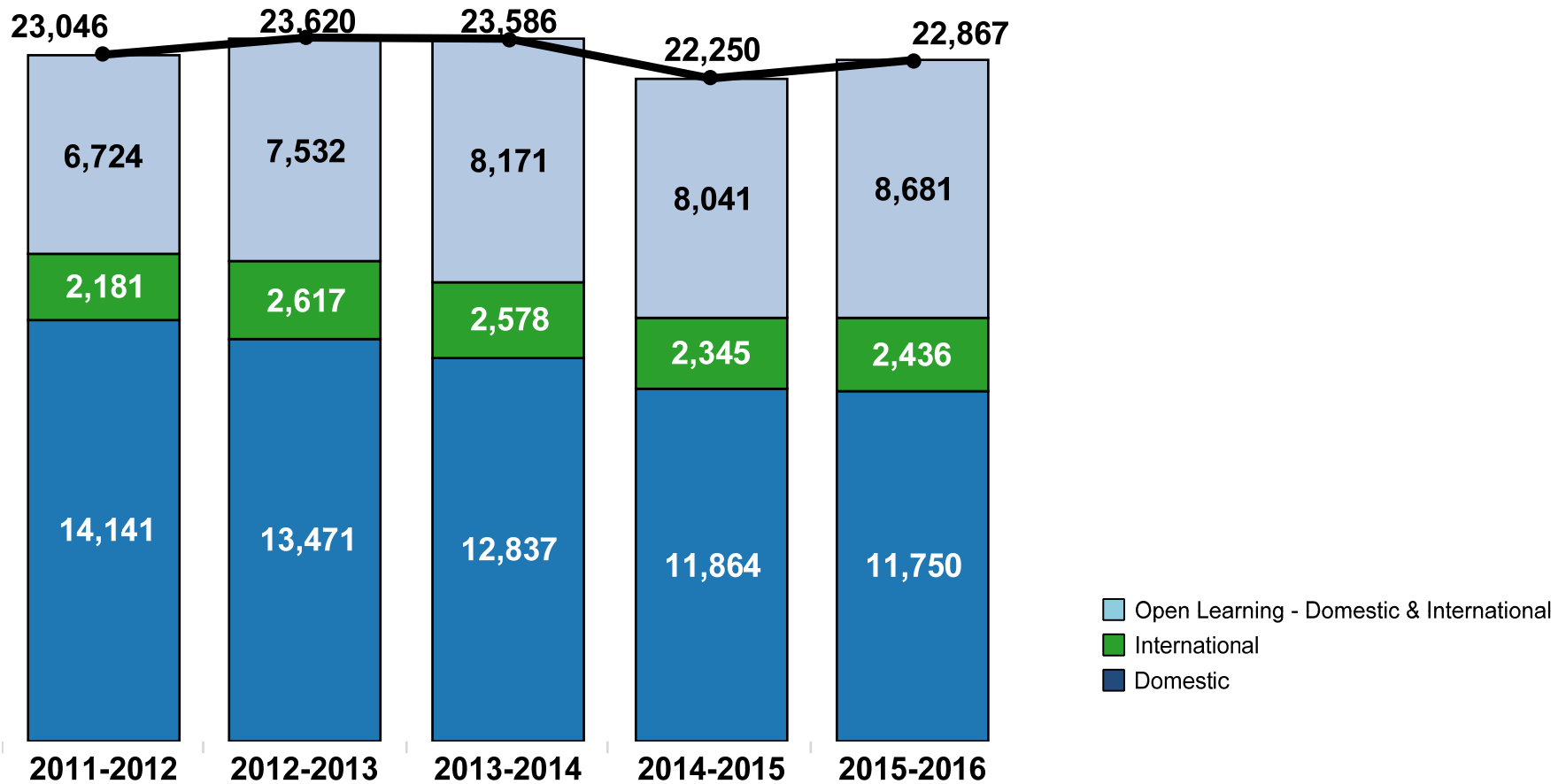
# **FISCAL YEAR ENROLMENTS BY FACULTY/SCHOOL**

# TRU Fiscal Year Course Enrolments Faculty of Adventure, Culinary Arts & Tourism



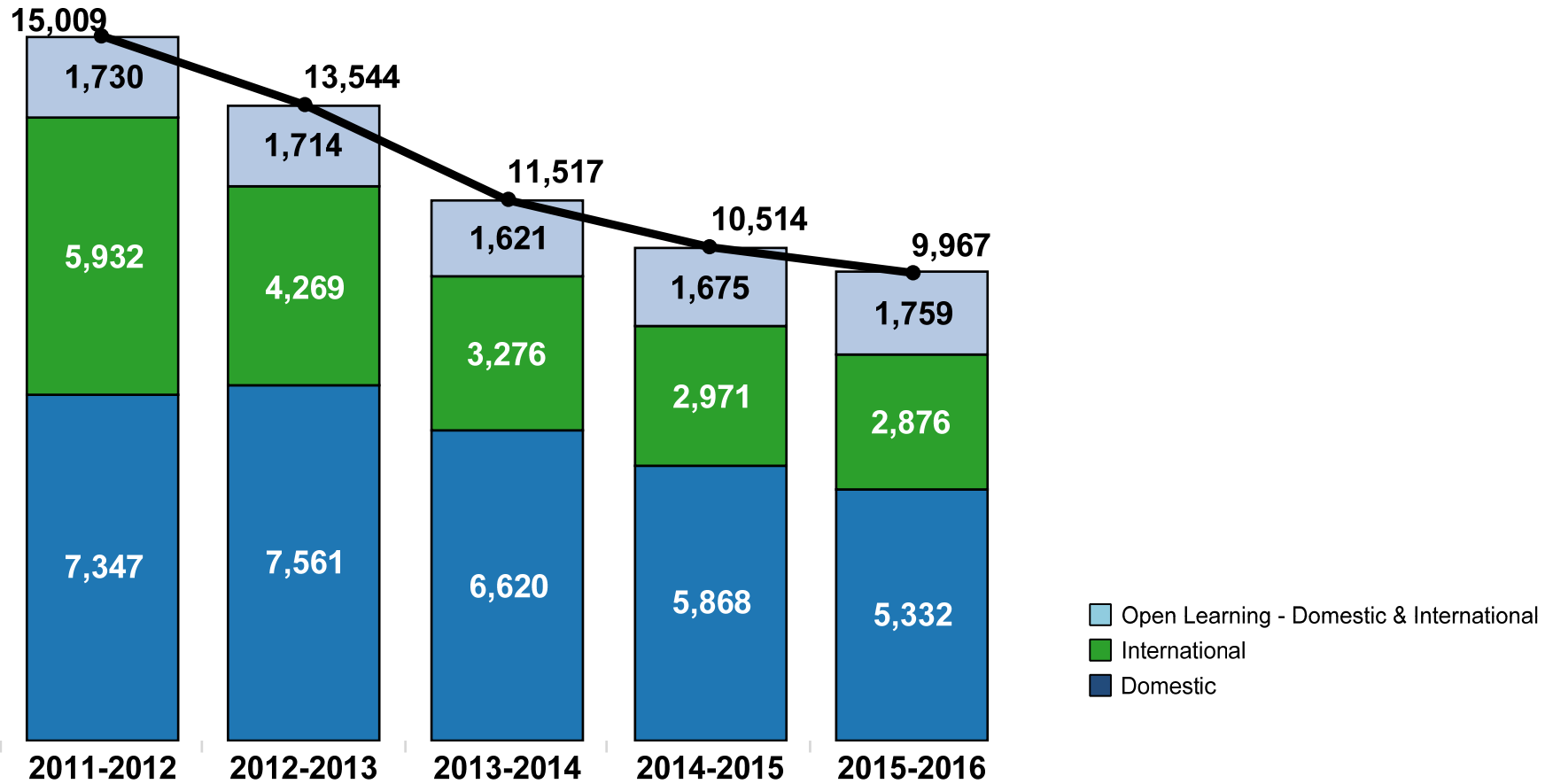
Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports

# TRU Fiscal Year Course Enrolments Faculty of Arts



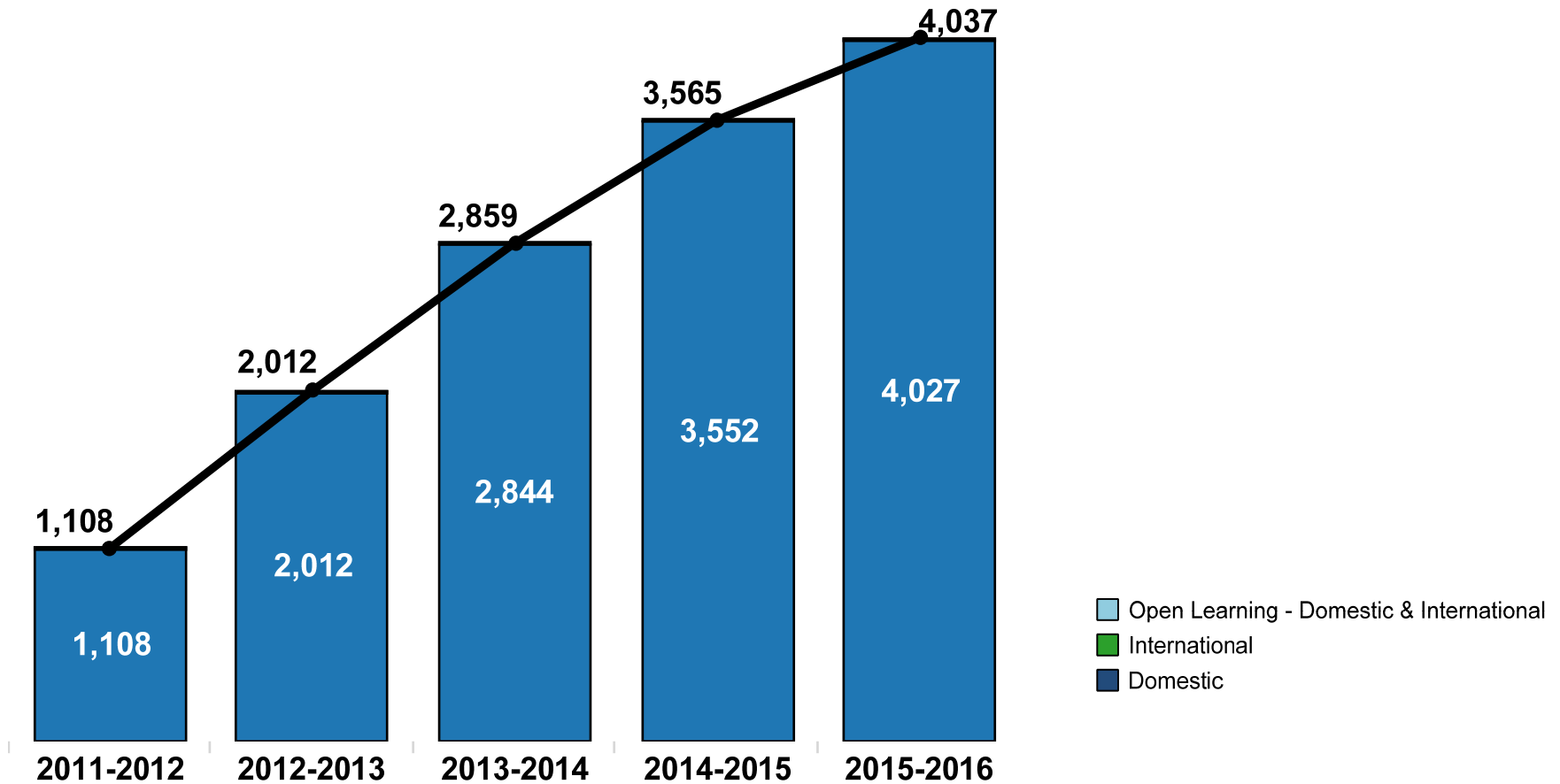
Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports

# TRU Fiscal Year Course Enrolments Faculty of Education & Social Work



Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports

# TRU Fiscal Year Course Enrolments Faculty of Law

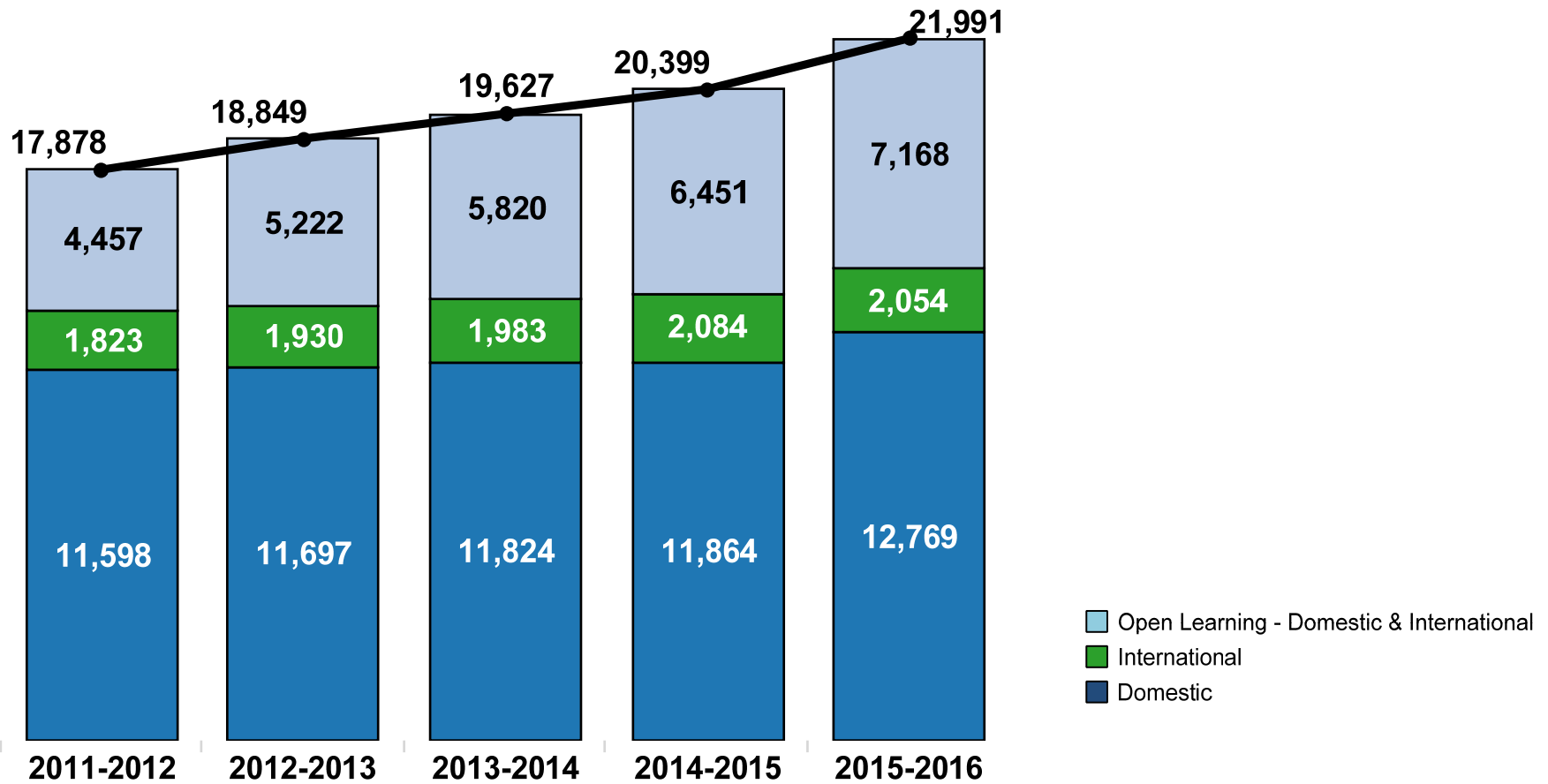


Note: Regional Centres, Continuing Education and offshore activity is not included.

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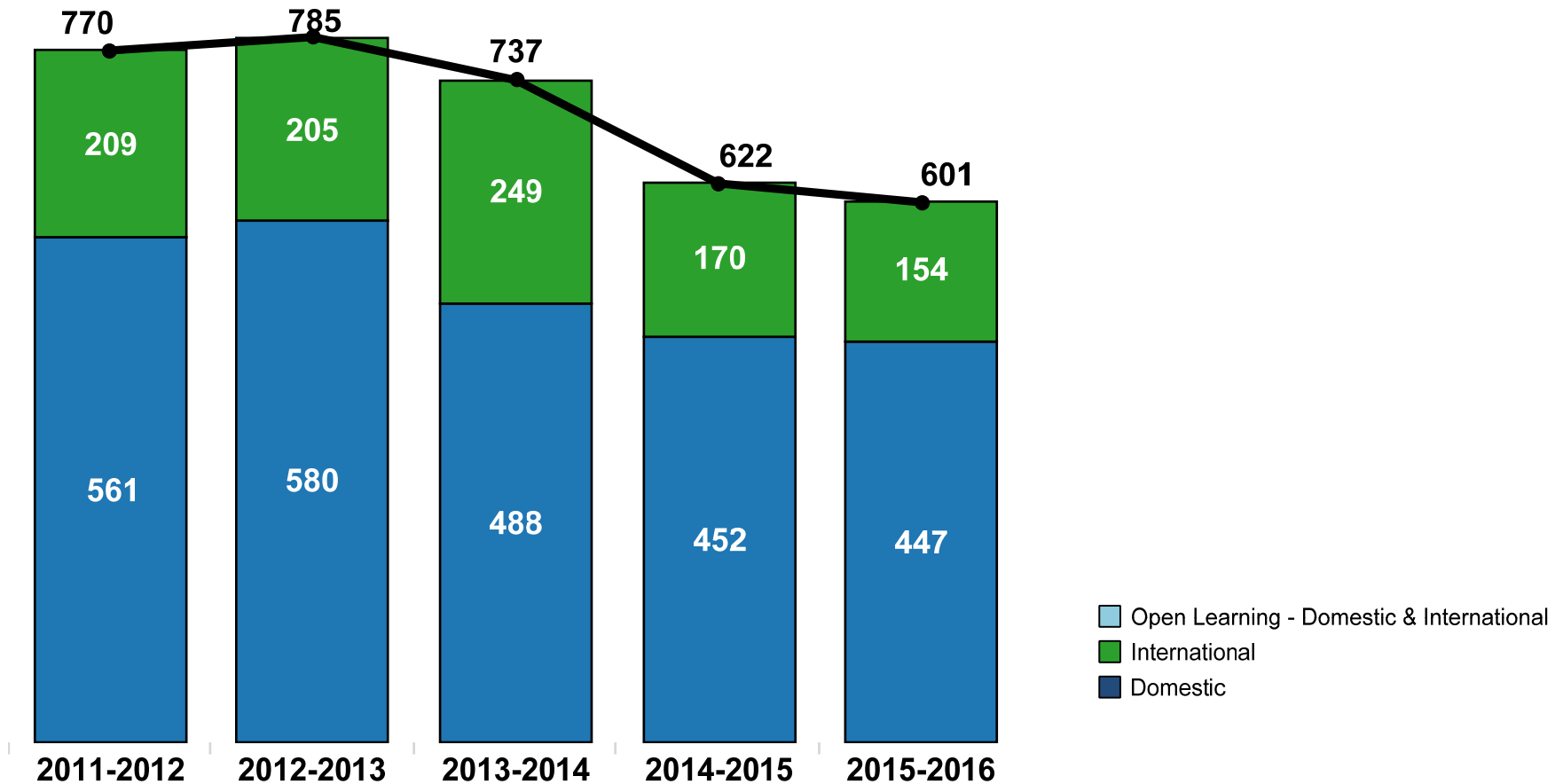


# TRU Fiscal Year Course Enrolments Faculty of Science



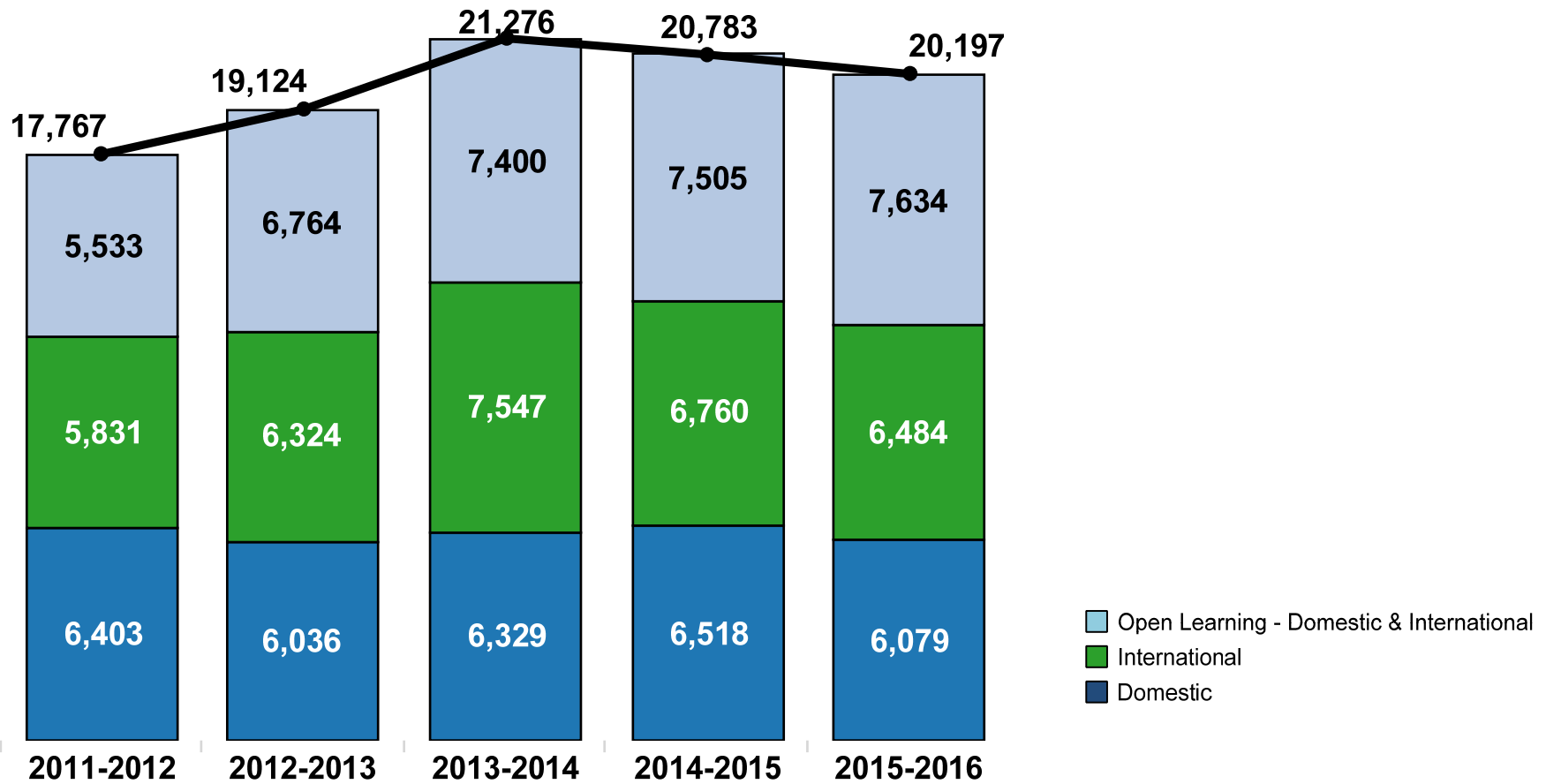
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Source: TRU Integrated Planning & Effectiveness enrolment reports*

# TRU Fiscal Year Course Enrolments Faculty of Student Development



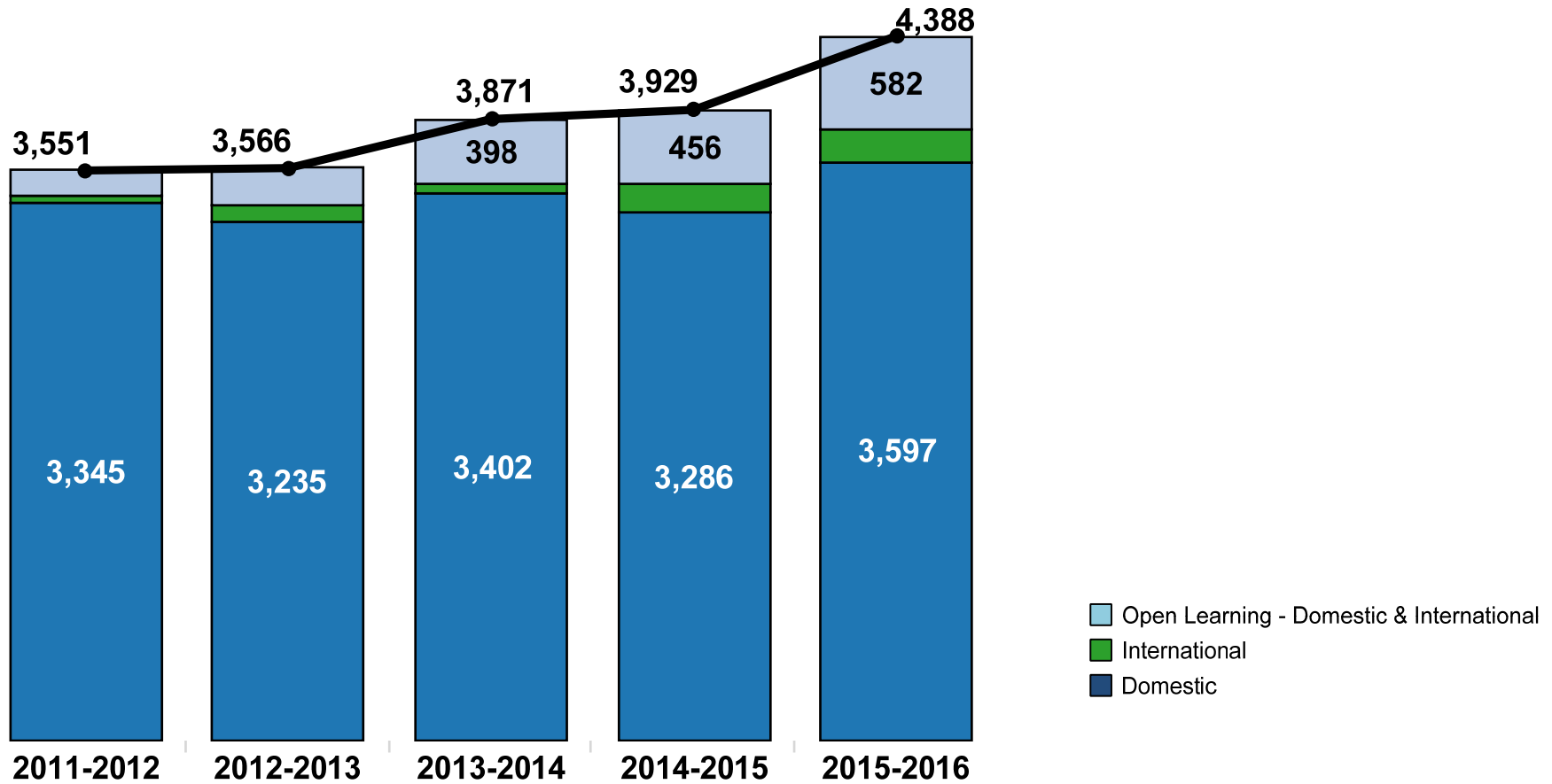
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# TRU Fiscal Year Course Enrolments School of Business & Economics



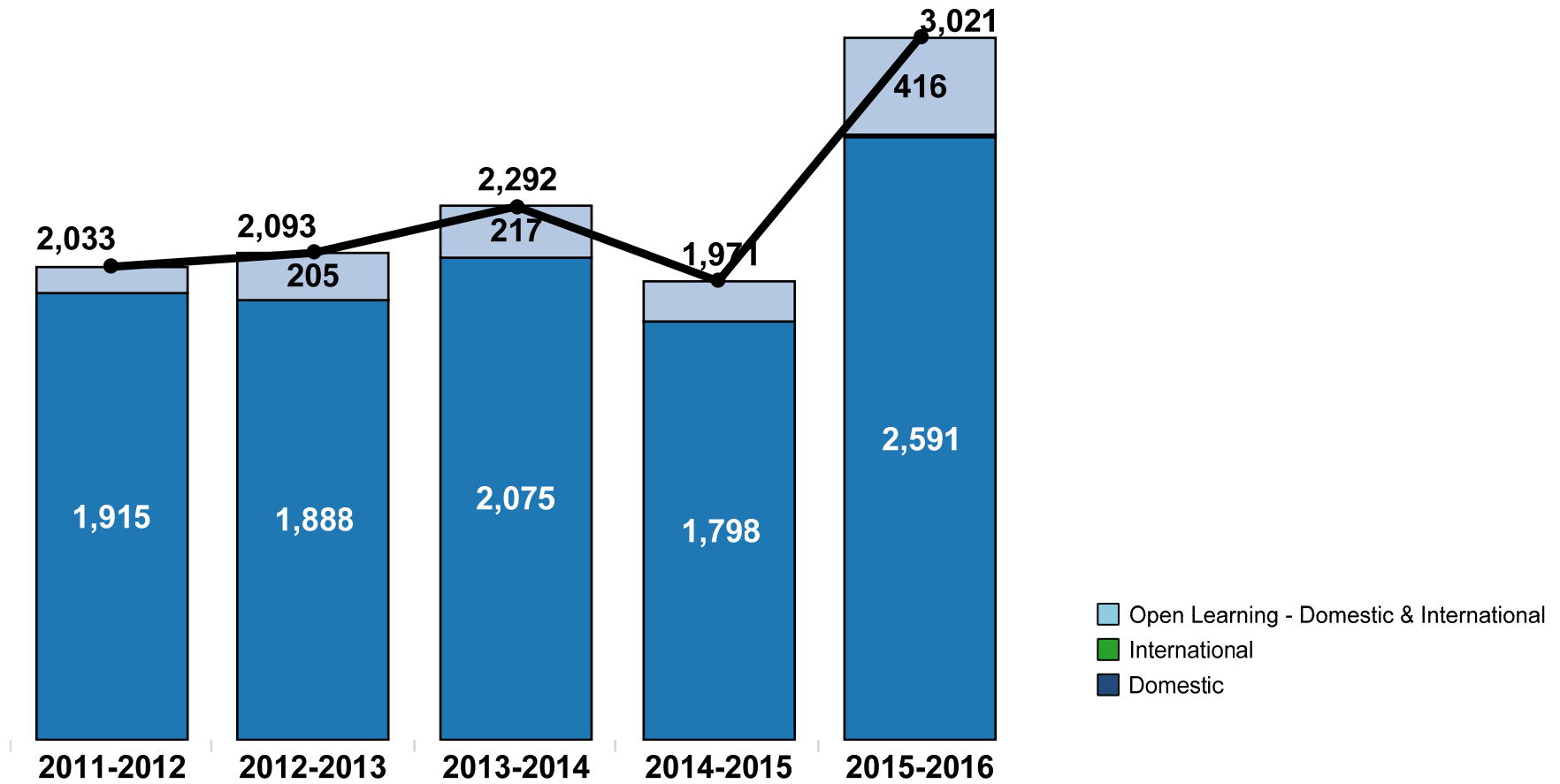
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Source: TRU Integrated Planning & Effectiveness enrolment reports

# TRU Fiscal Year Course Enrolments School of Nursing



Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports

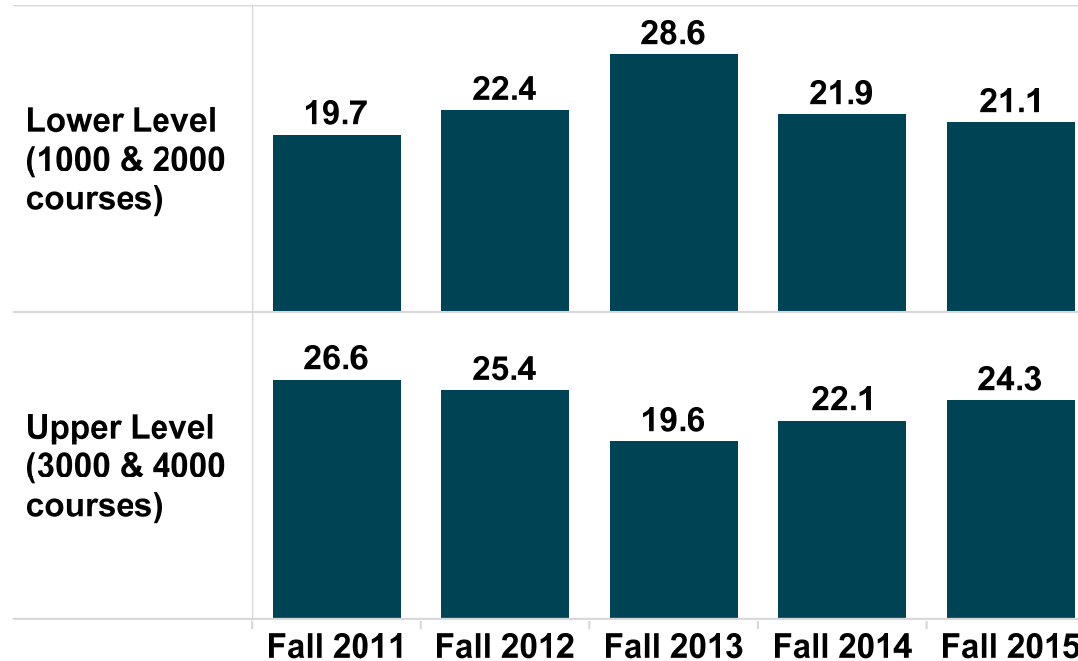
# TRU Fiscal Year Course Enrolments School of Trades & Technology



Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports

# **AVERAGE UNDERGRADUATE FALL LECTURE SIZES BY FACULTY/SCHOOL**

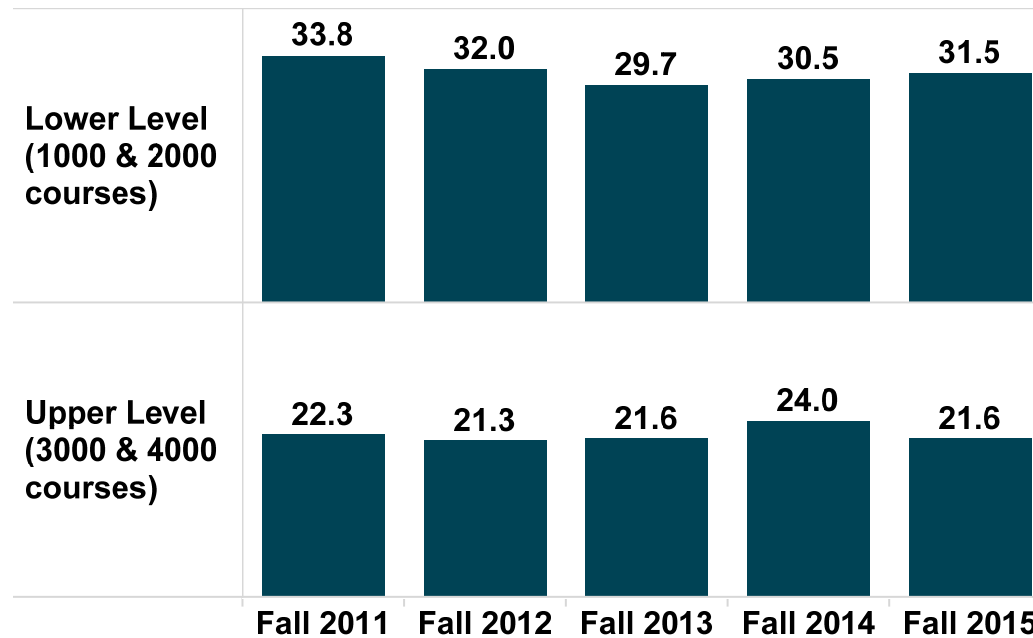
# Average Undergraduate Fall Lecture Size Faculty of Adventure, Culinary Arts and Tourism



*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

*Excludes: Trades, vocational and developmental courses, as well as directed study, thesis, PLAR, seminar, or lab sections or courses with one student.*

# Average Undergraduate Fall Lecture Size Faculty of Arts



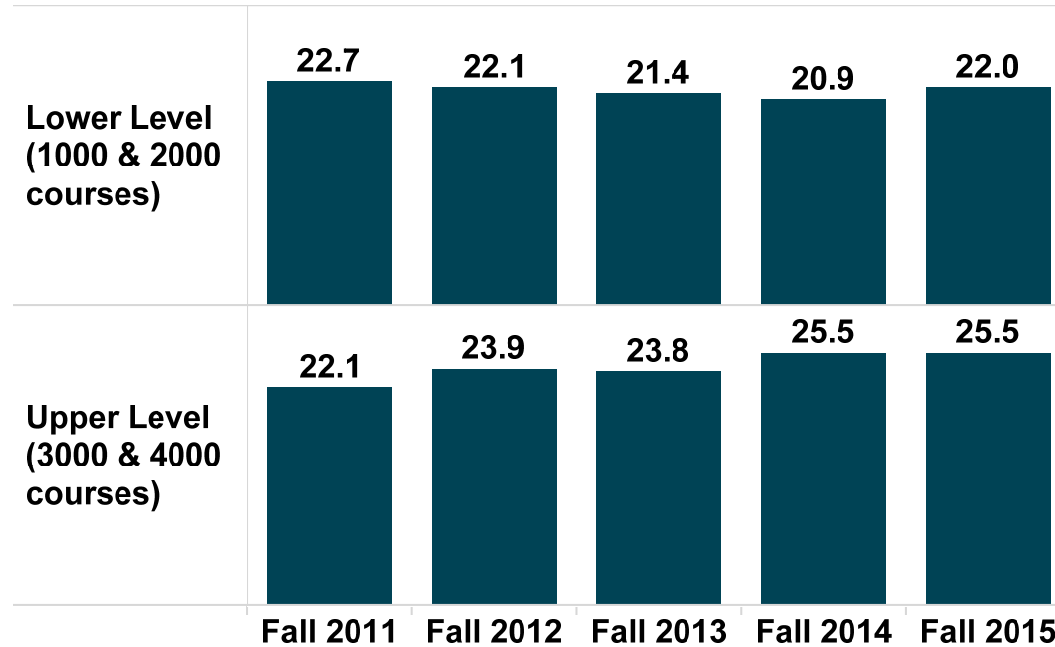
*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

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# Average Undergraduate Fall Lecture Size

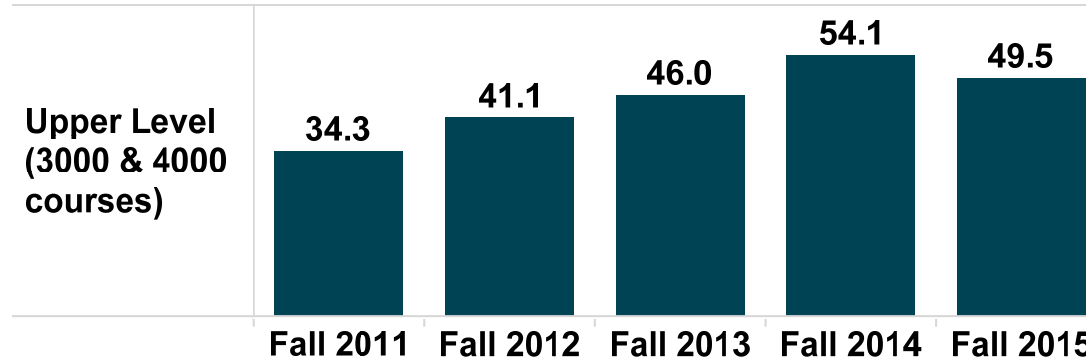
## Faculty of Human, Social and Educational Development



*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

*Excludes: Trades, vocational and developmental courses, as well as directed study, thesis, PLAR, seminar, or lab sections or courses with one student.*

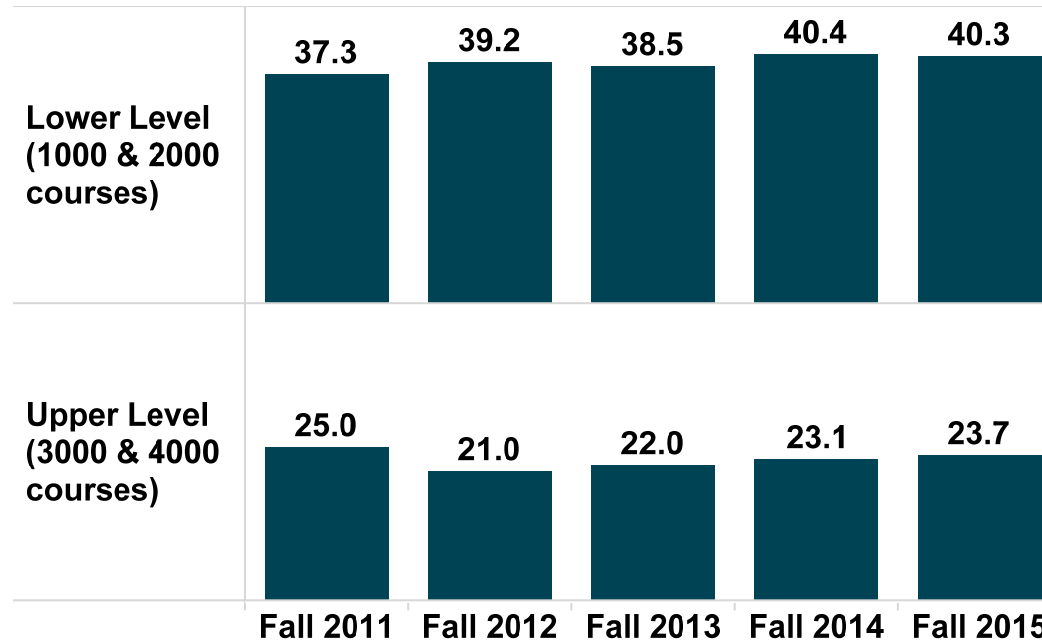
# Average Undergraduate Fall Lecture Size Faculty of Law



*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

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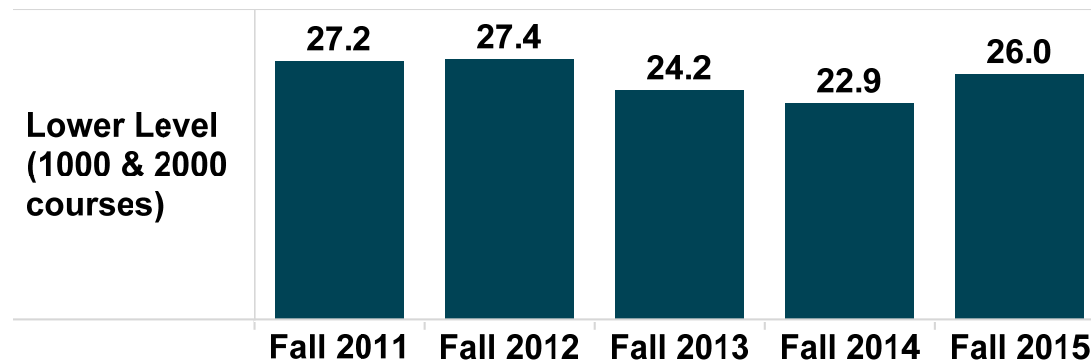
# Average Undergraduate Fall Lecture Size Faculty of Science



*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

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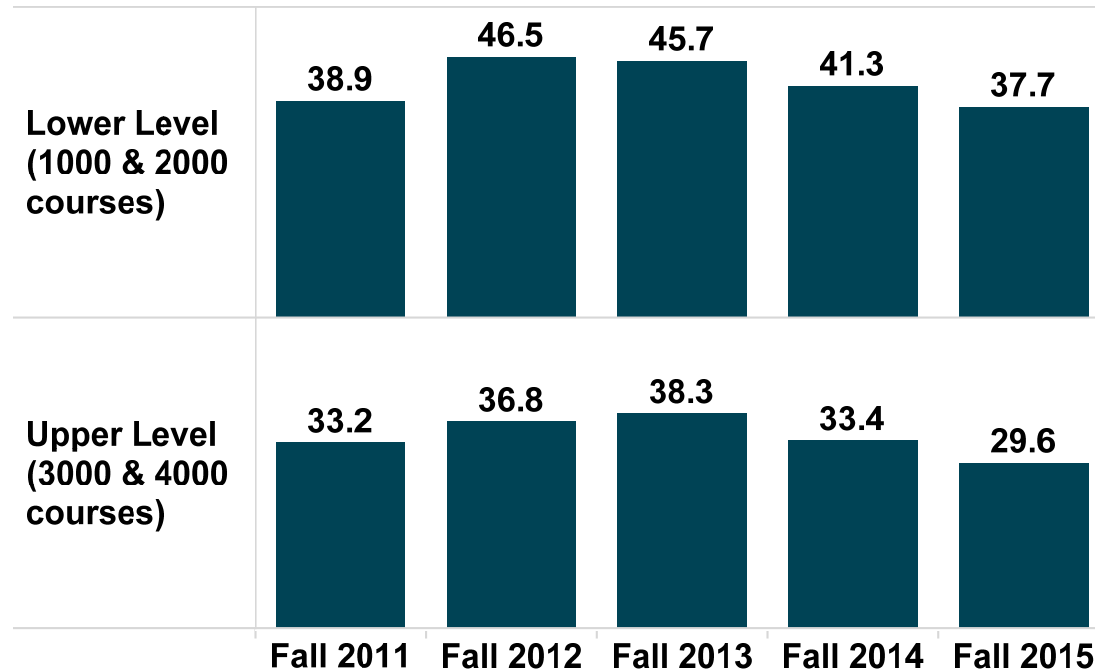
# Average Undergraduate Fall Lecture Size Faculty of Student Development



*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

*Excludes: Trades, vocational and developmental courses, as well as directed study, thesis, PLAR, seminar, or lab sections or courses with one student.*

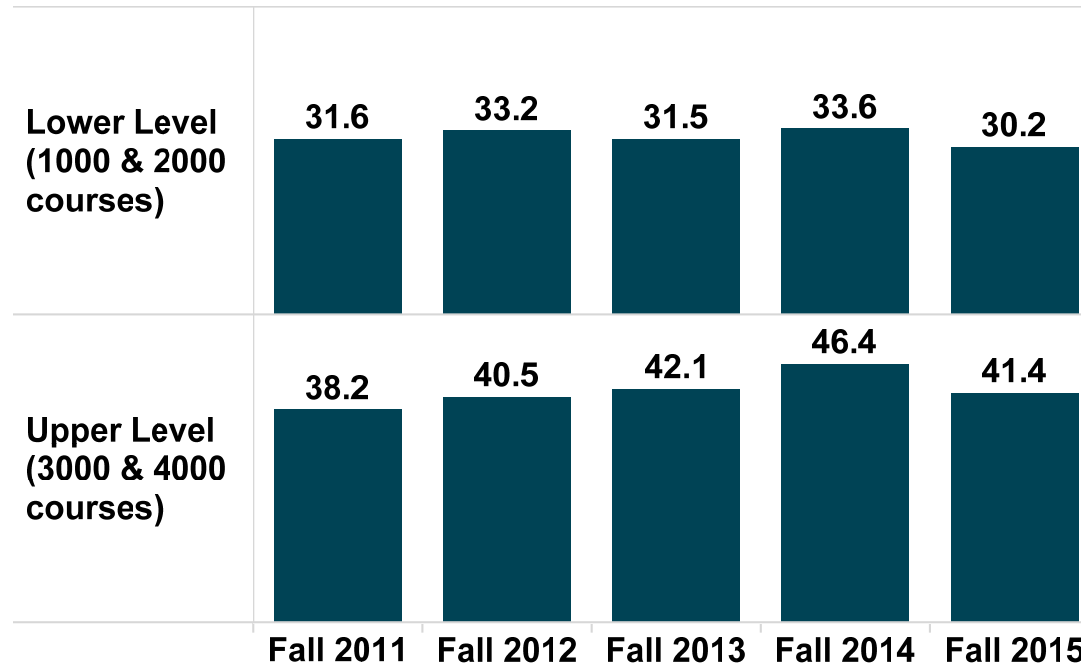
# Average Undergraduate Fall Lecture Size School of Business & Economics



*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

*Excludes: Trades, vocational and developmental courses, as well as directed study, thesis, PLAR, seminar, or lab sections or courses with one student.*

# Average Undergraduate Fall Lecture Size School of Nursing

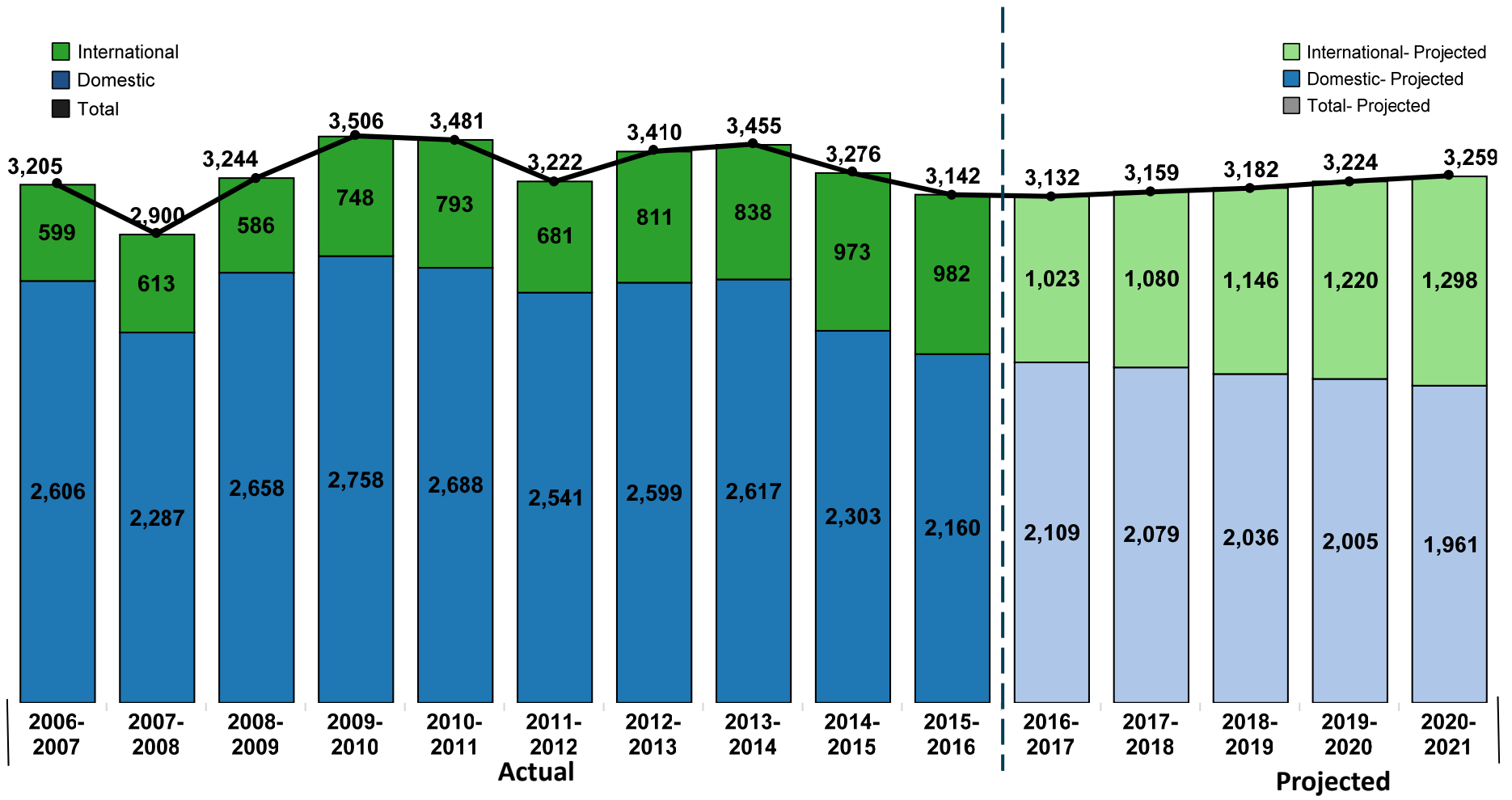


*Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.*

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# **FISCAL YEAR ENROLMENTS AND PROJECTIONS BY FACULTY/SCHOOL**

# Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Adventure, Culinary Arts & Tourism

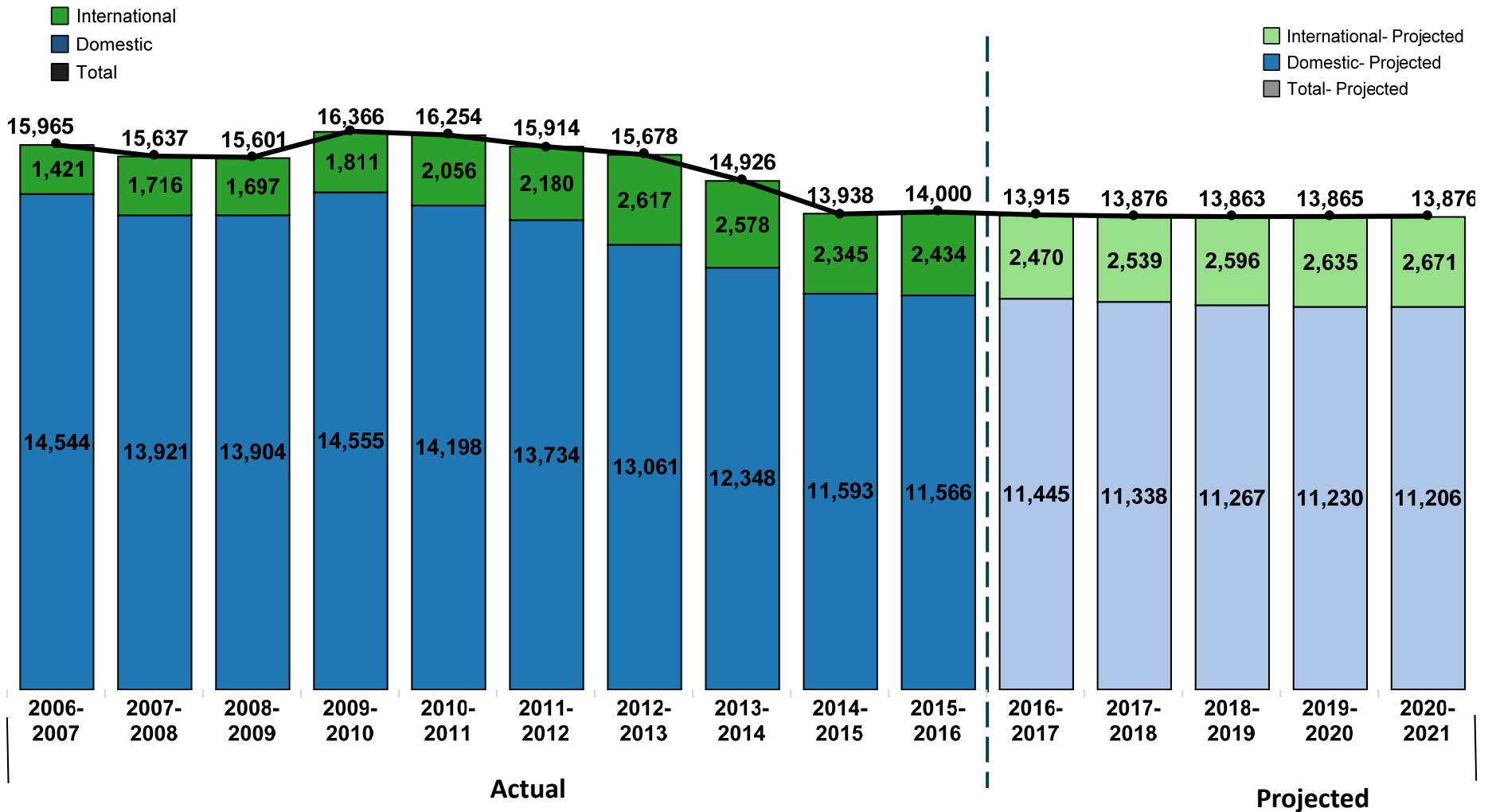


Note: Regional Centres, Continuing Education and offshore activity is not included.

Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections



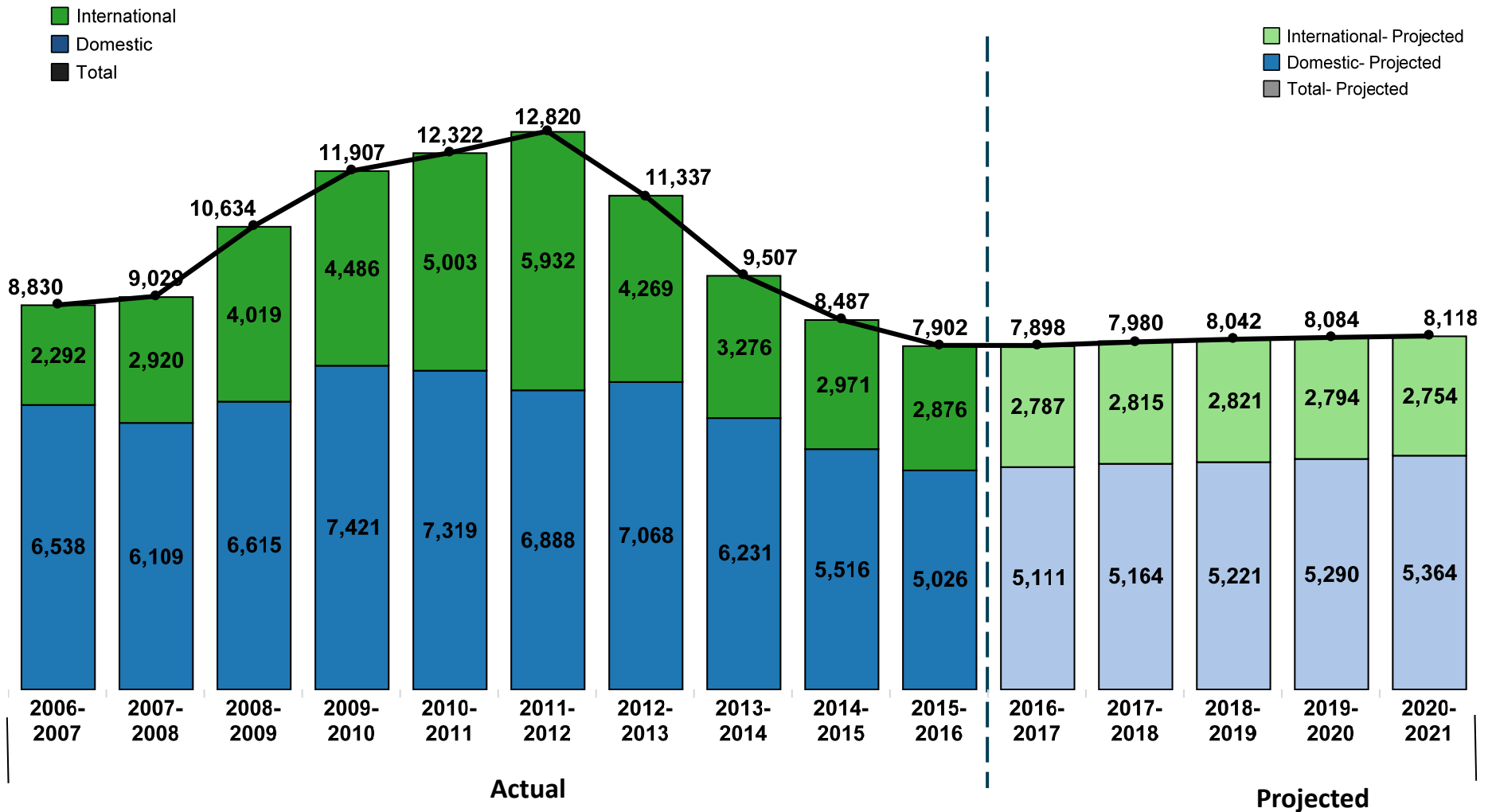
# Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Arts



Note: Regional Centres, Continuing Education and offshore activity is not included.

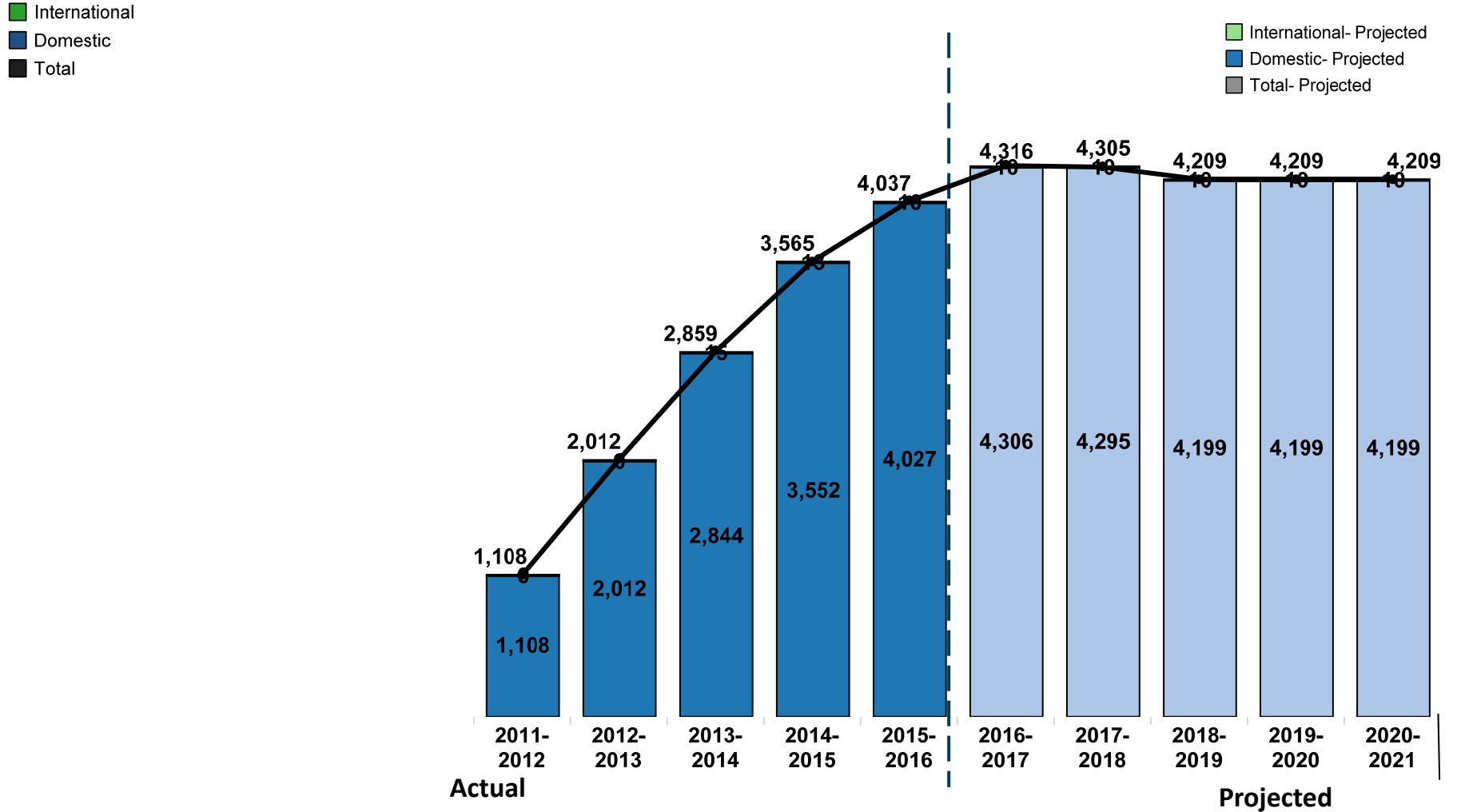
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

# Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Education and Social Work



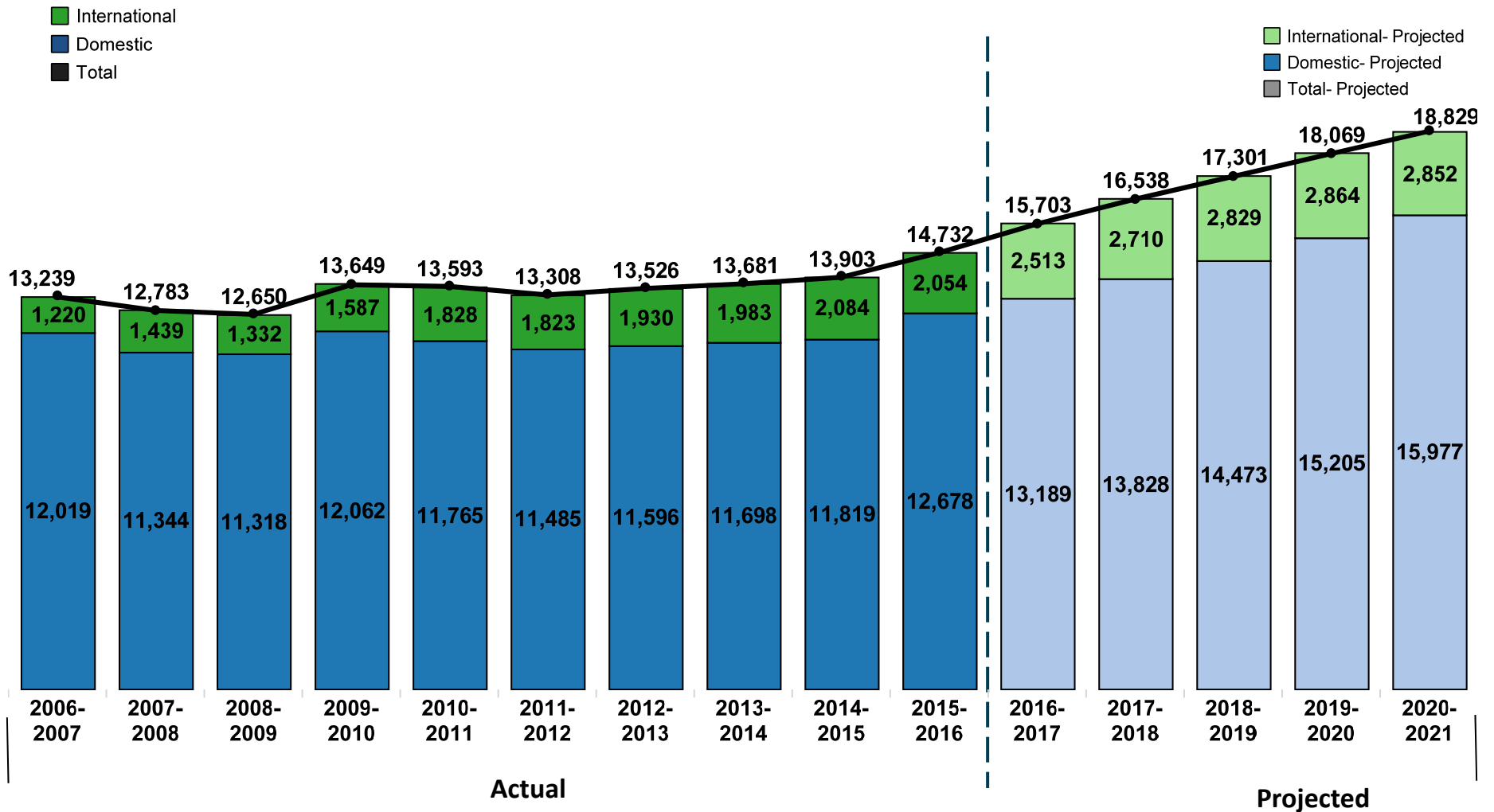
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Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

# Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Law



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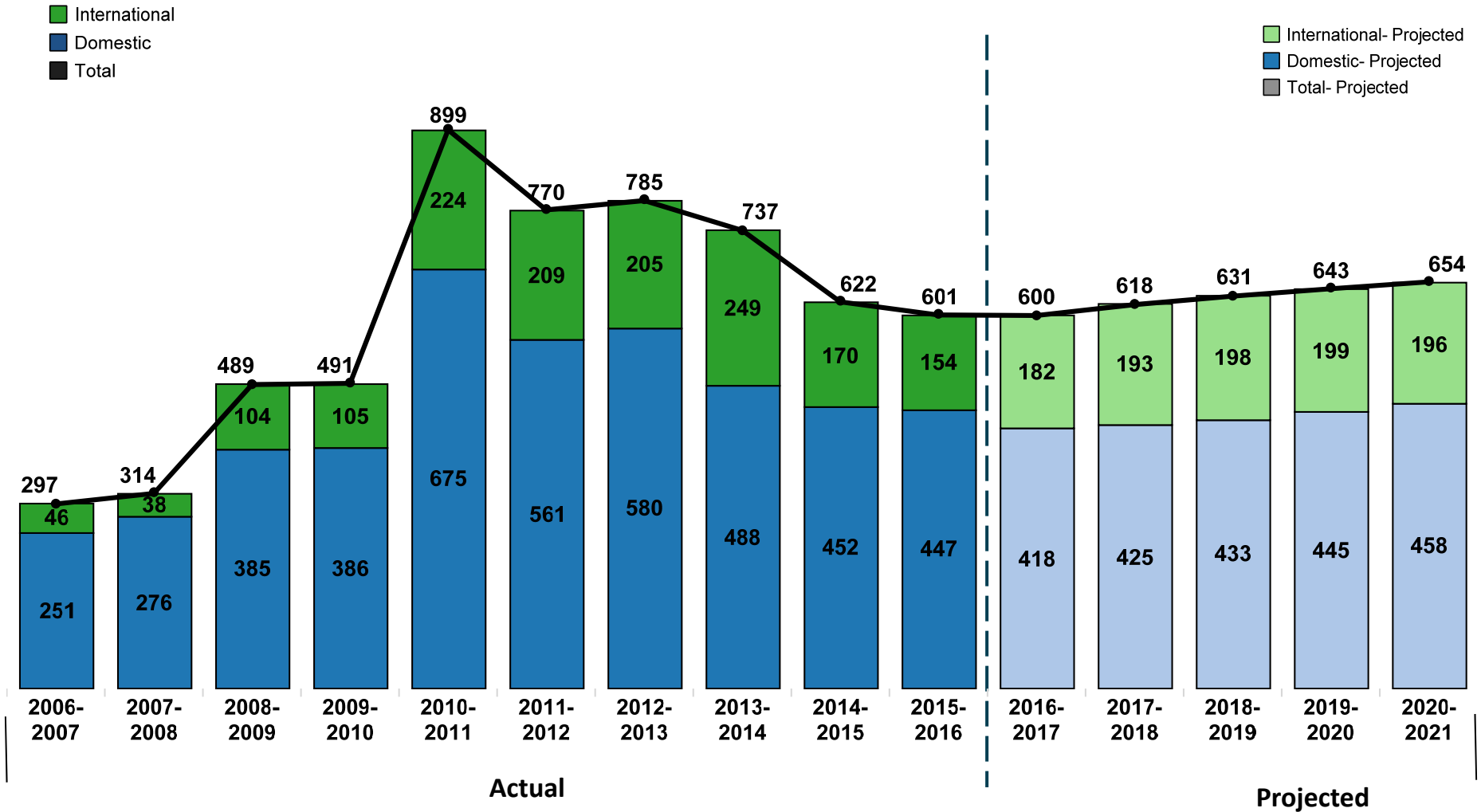
# Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Science



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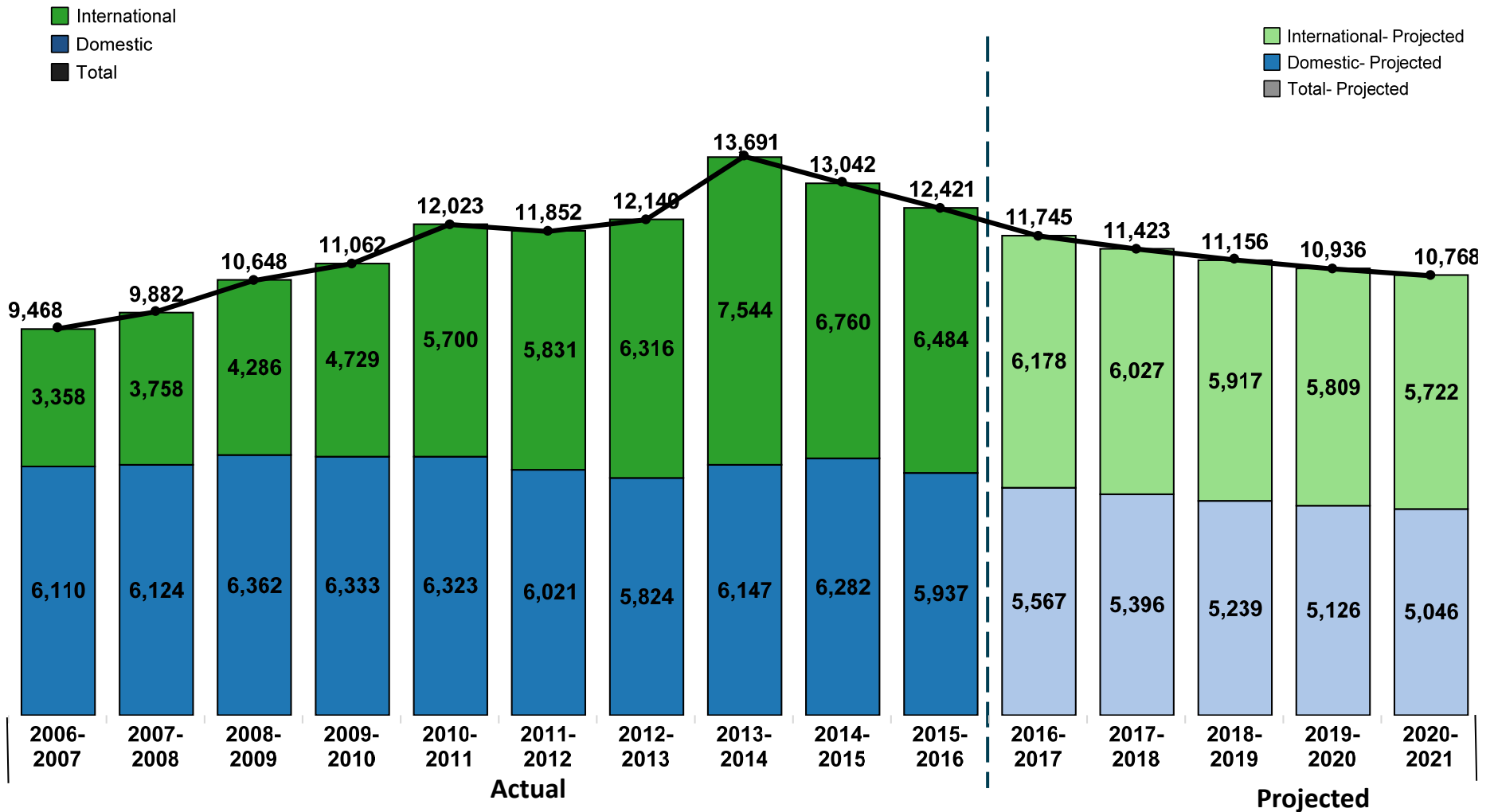
# Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Student Development



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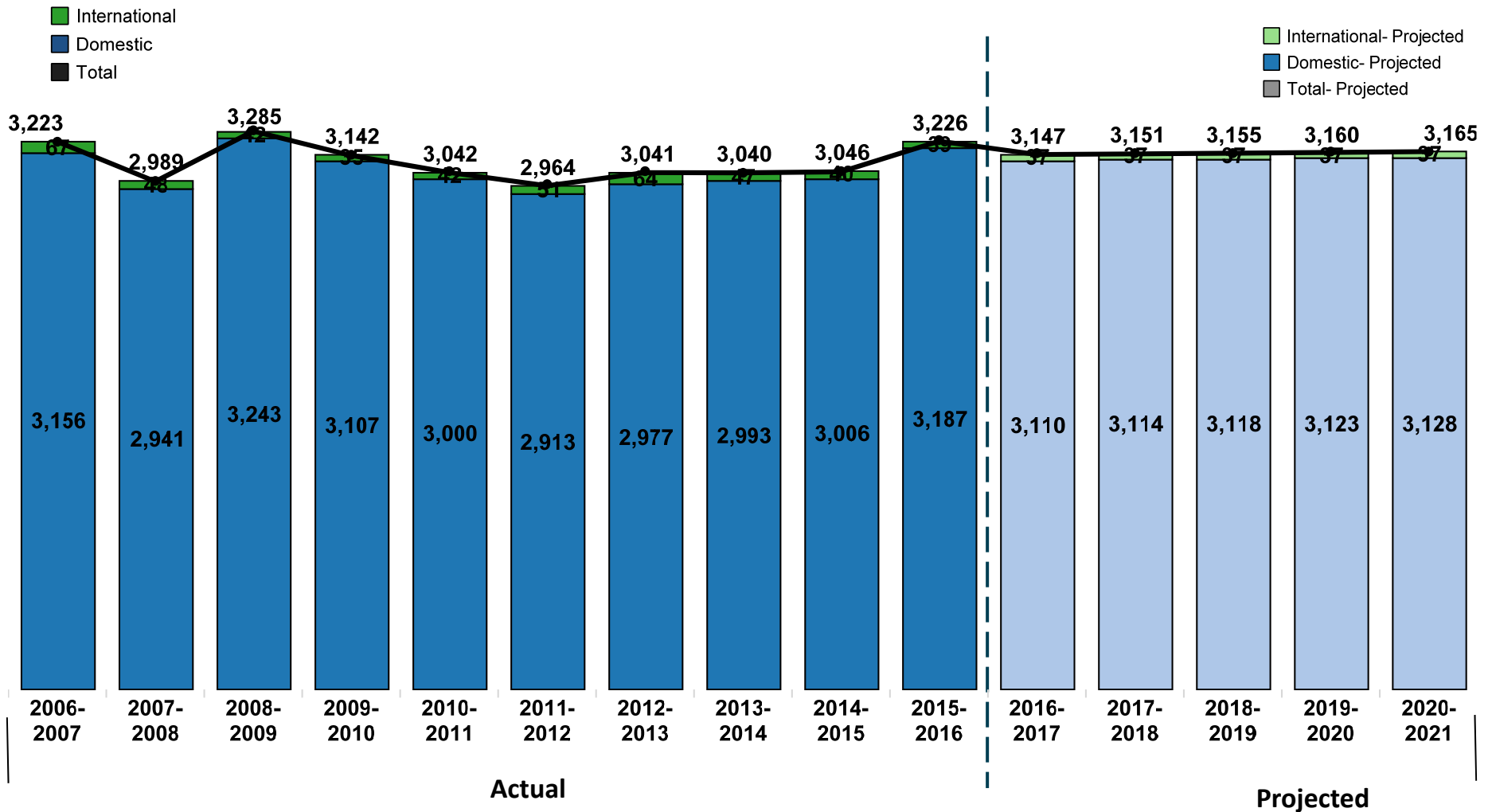
# Kamloops Fiscal Year Course Enrolments and 5 Year Projections School of Business & Economics



Note: Regional Centres, Continuing Education and offshore activity is not included.

Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

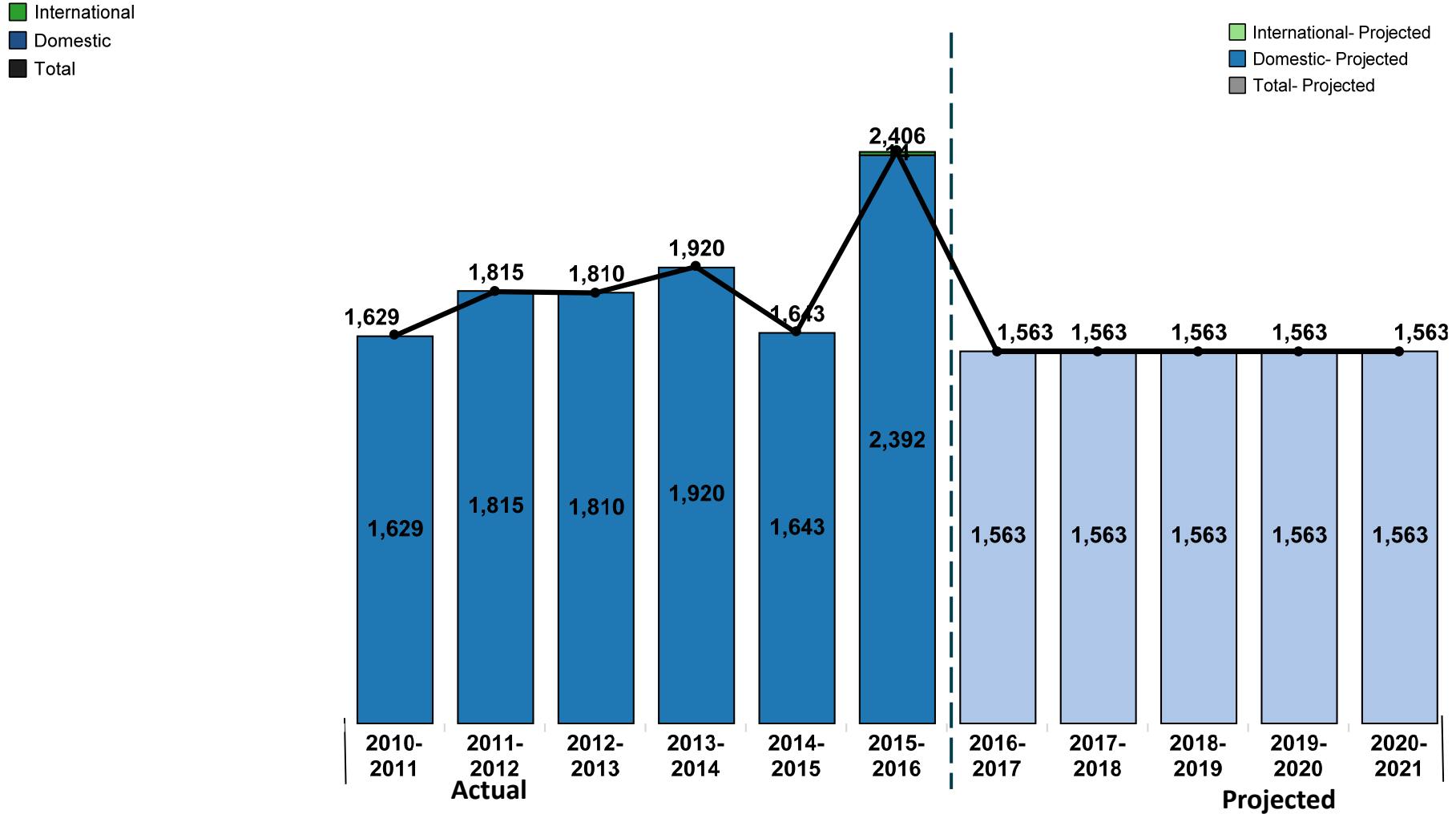
# Kamloops Fiscal Year Course Enrolments and 5 Year Projections School of Nursing



Note: Regional Centres, Continuing Education and offshore activity is not included.

Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

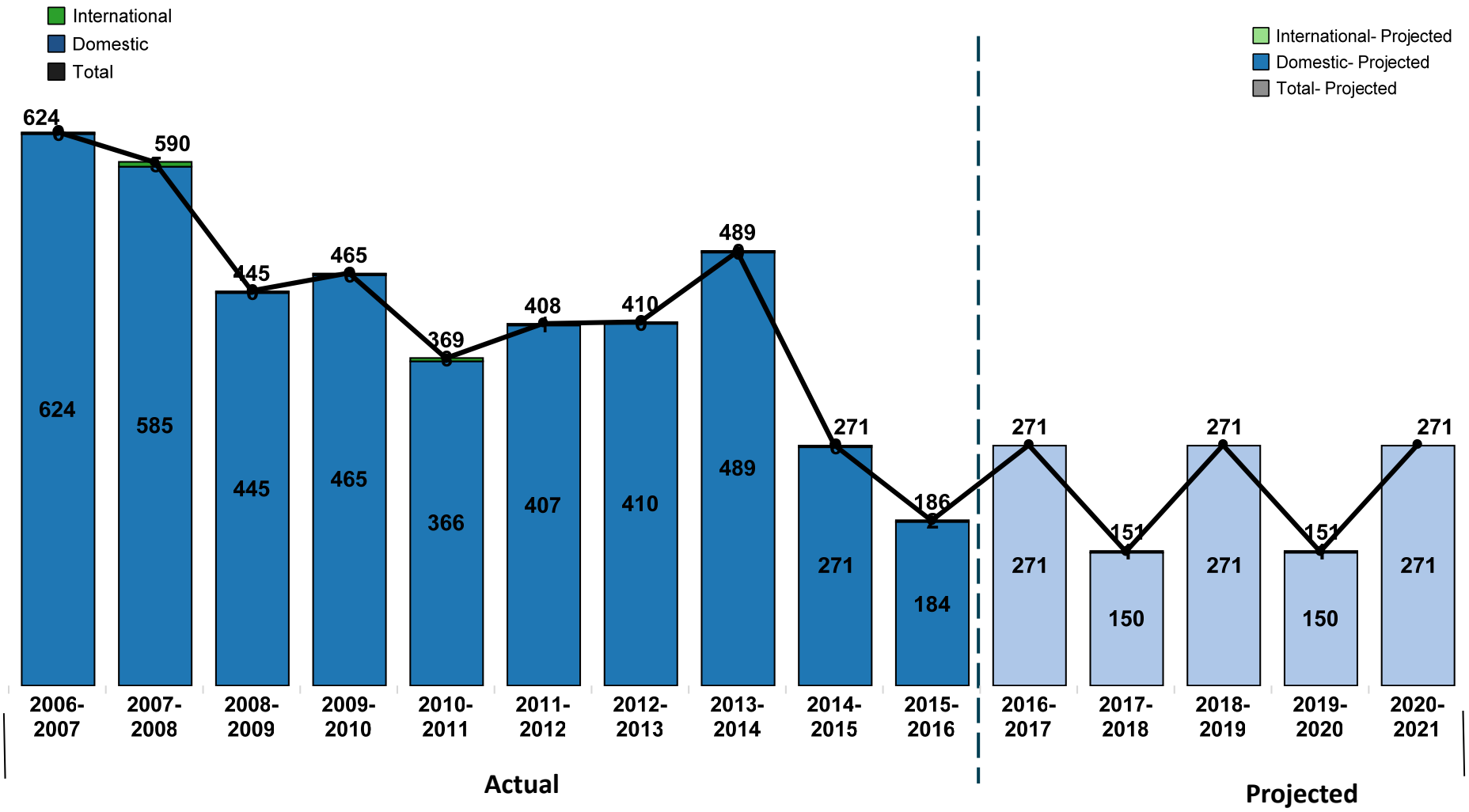
# Kamloops Fiscal Year Course Enrolments and 5 Year Projections School of Trades & Technology



*Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections*

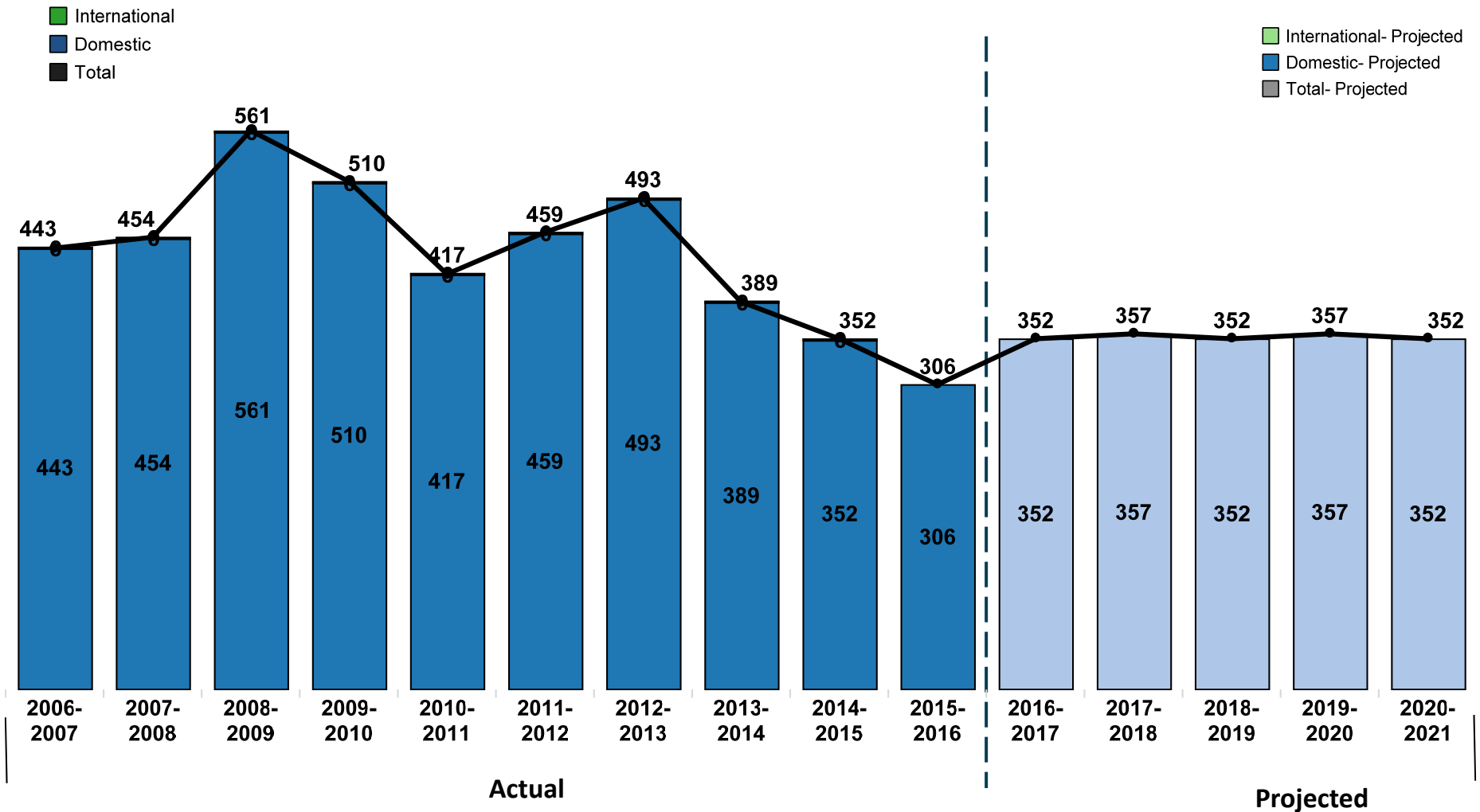


# Williams Lake Fiscal Year Course Enrolments and 5 Year Projections Faculty of Arts



Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

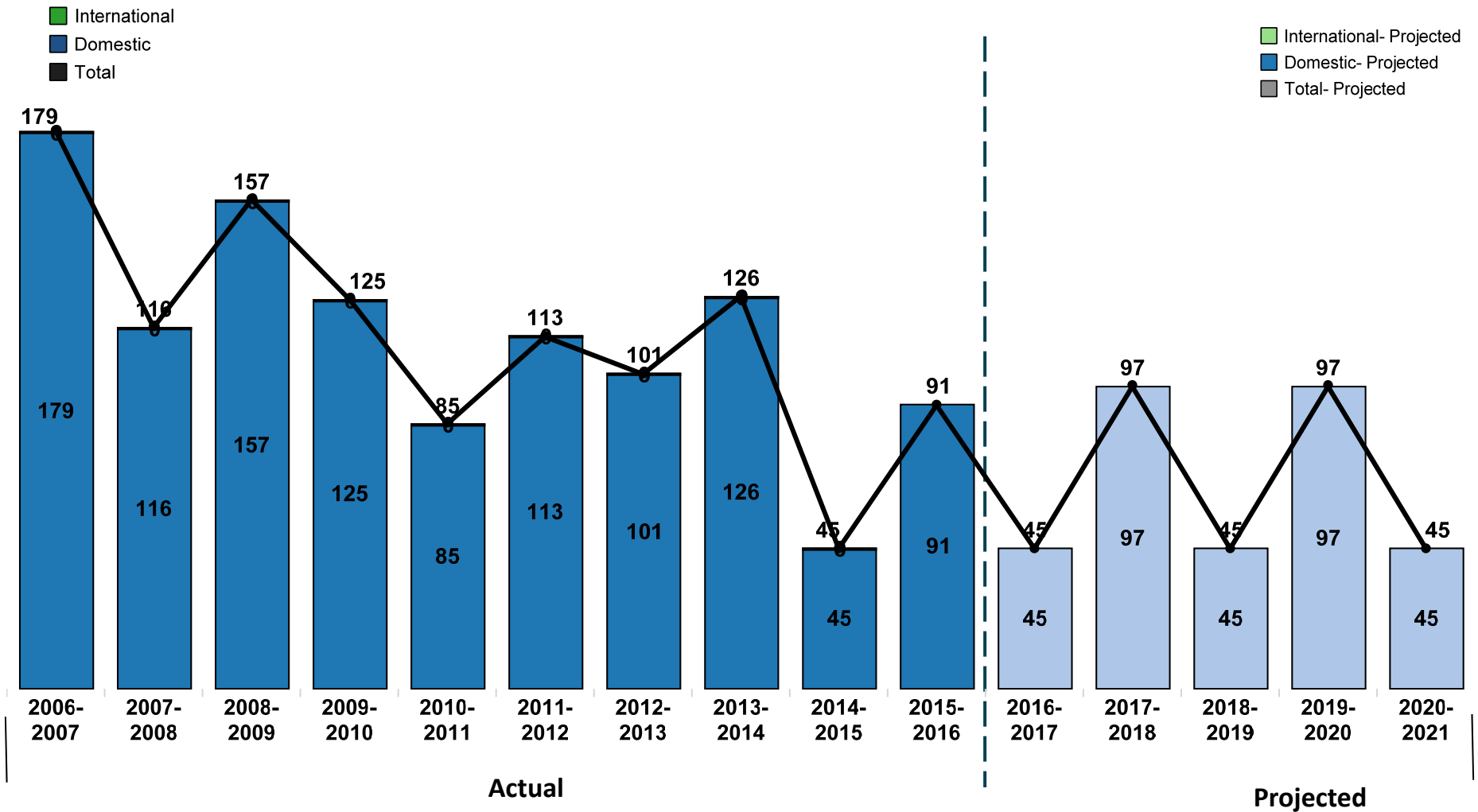
# Williams Lake Fiscal Year Course Enrolments and 5 Year Projections Faculty of Education and Social Work



Note: Regional Centres, Continuing Education and offshore activity is not included.

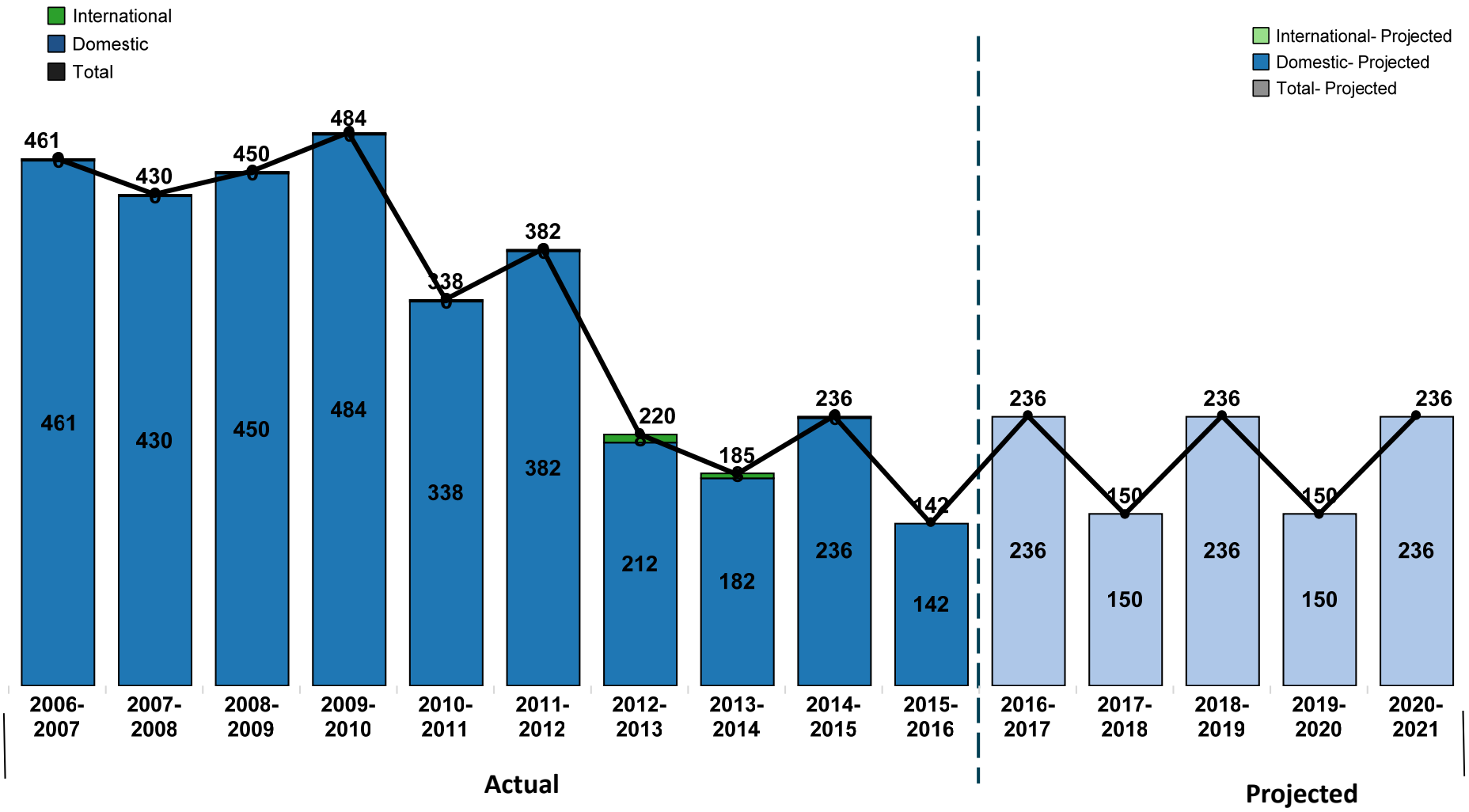
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

# Williams Lake Fiscal Year Course Enrolments and 5 Year Projections Faculty of Science



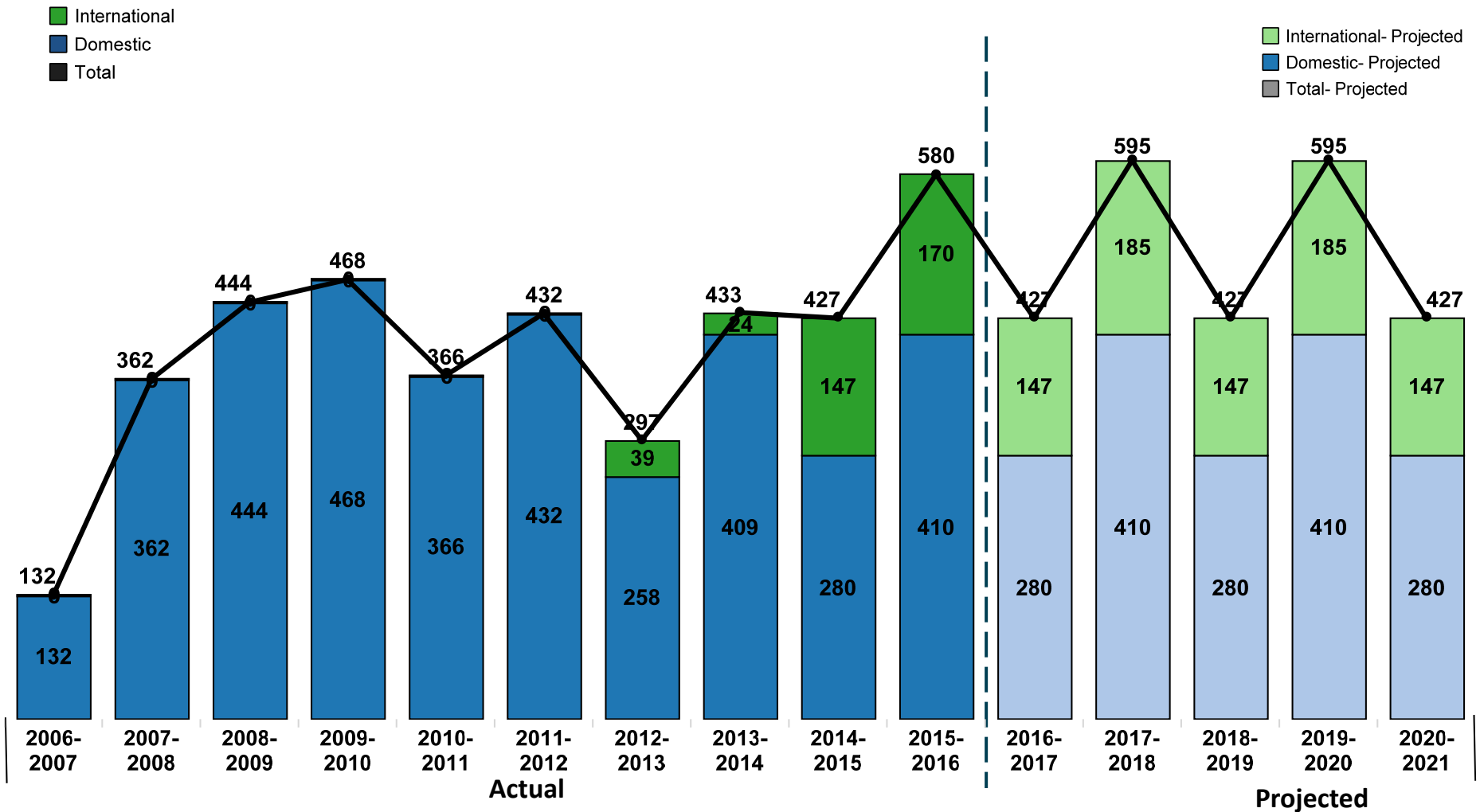
Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

# Williams Lake Fiscal Year Course Enrolments and 5 Year Projections School of Business & Economics



Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

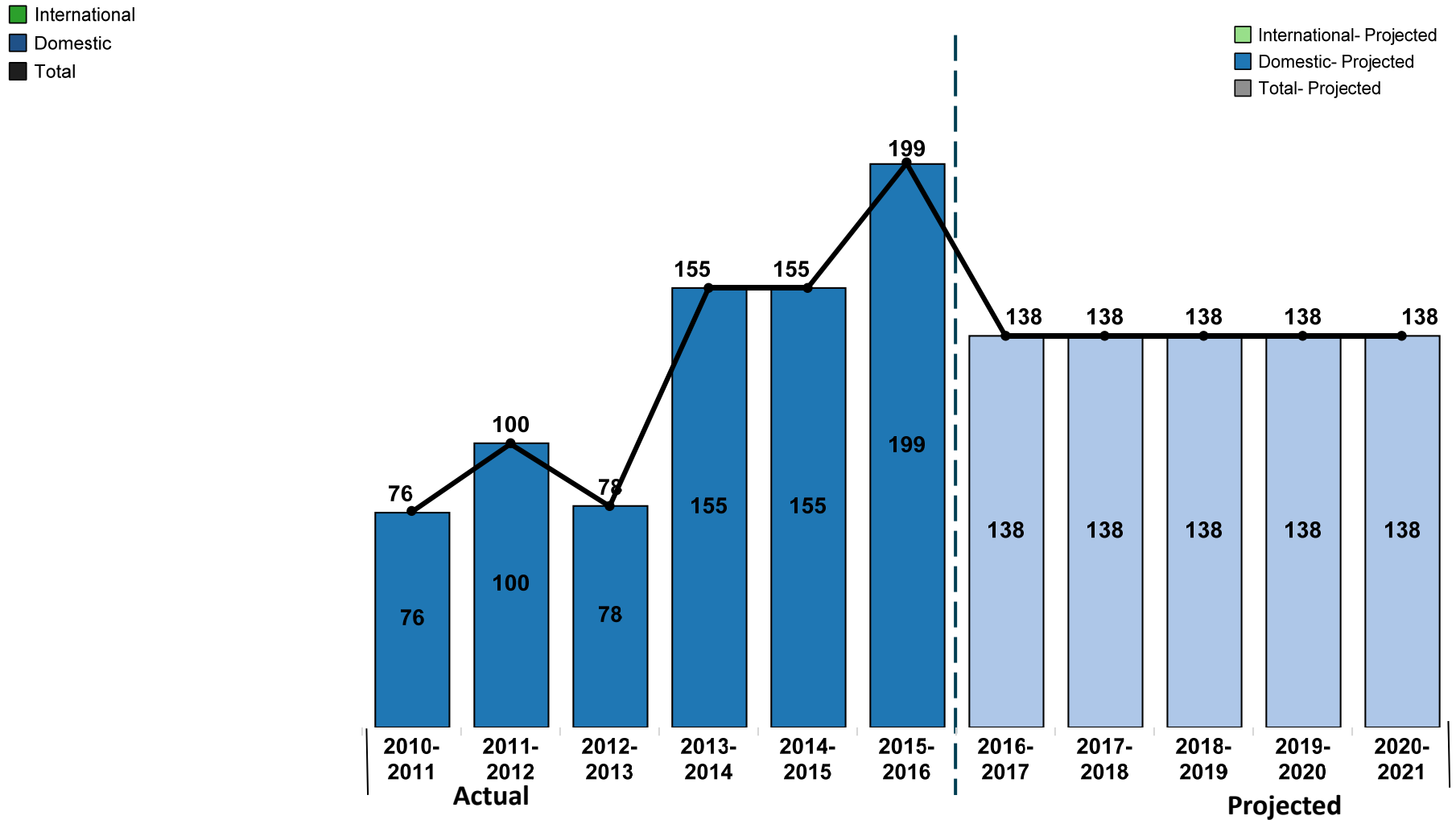
# Williams Lake Fiscal Year Course Enrolments and 5 Year Projections School of Nursing



Note: Regional Centres, Continuing Education and offshore activity is not included.

Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

# Williams Lake Fiscal Year Course Enrolments and 5 Year Projections School of Trades & Technology



Note: Regional Centres, Continuing Education and offshore activity is not included.  
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections